Independent Auditor's Report

To the Members of Godrej Consumer Products Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Godrej Consumer Products Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), which comprise the consolidated balance sheet as at 31 March 2023, and the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information in which are included the Returns for the year ended on that date audited by the branch auditor of the Holding Company's branch at Singapore (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of report of the branch auditor on financial statements/financial information of such branch as was audited by the branch auditor and reports of other auditors on separate/ consolidated financial statements of such subsidiaries as were audited by the other auditors, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31 March 2023, of its consolidated profit and other comprehensive income, consolidated changes in equity and consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical

requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained by us along with the consideration of report of the branch auditor and other auditors referred to in paragraph (a) of the "Other Matters" section below, is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the consideration of reports of other auditors on separate/consolidated financial statements of components audited by them, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenue recognition

(See note 29 to consolidated financial statements)

The key audit matter

Revenue is measured net of any discounts and rebates. Recognition and measurement of discounts and rebates accruals involves judgement and estimates. This leads to a risk of revenue being misstated due to inaccurate estimation over discounts and volume rebates.

Revenue is recognised when the control of the products being sold has transferred to the customer.

There is a risk of revenue being overstated on account of manipulation in the timing of transfer of control, due to the pressure on the Group to achieve performance targets for the year.

Accordingly, revenue recognition is considered to be a key audit

How the matter was addressed in our audit

Our audit procedures included:

- Assessing the Group's compliance of revenue recognition accounting policies, including those relating to discounts and rebates, with reference to Ind AS 115 'Revenue from contracts with customers' (applicable accounting standard);
- Testing the design, implementation and operating effectiveness of the Group's general IT controls and key IT application/ manual controls over the Group's systems, with the assistance of our IT specialists. These IT systems enable recording of revenue and computing discounts and volume rebates in the general ledger accounting system;
- Performing substantive testing by selecting statistical samples of revenue transactions recorded for the year as well as period end cut-off and agreeing to the underlying documents, which included sales invoices and shipping documents;
- Performing substantive testing by agreeing statistical samples of discounts and rebate accruals and disbursements to underlying documents;
- Performing a retrospective assessment of discounts and rebate accruals with prior period to evaluate the historical accuracy; and
- Assessing manual journals posted to revenue to identify unusual items

Impairment evaluation of Goodwill

(See note 52 to consolidated financial statements)

The key audit matter

The carrying amount of Goodwill represents 33% of the Group's total assets

The identification of relevant Cash Generating Units (CGUs) for the annual impairment evaluation of Goodwill by the Group involves significant judgement.

The impairment testing of Goodwill by the Group involves significant estimates and judgement due to the inherent uncertainty involved in forecasting, discounting future cash flows, and determining the recoverable amount.

Accordingly, impairment assessment of goodwill is considered to be a key audit matter.

How the matter was addressed in our audit

Our audit procedures included:

- Evaluating design and implementation and testing operating effectiveness of controls over the Group's process of impairment assessment and approval of forecasts:
- Evaluating Group's basis to identify relevant CGUs;
- Assessing Group's valuation methodology and challenging the assumptions used relating to weighted average cost of capital, revenue, earnings and long-term growth rates, by involving our valuation specialists.
- Comparing the weighted average cost of capital with sector averages for the relevant markets in which the CGUs operate;
- Performing sensitivity analysis by assessing the effect of possible reductions in the above assumptions on the recoverable amount;
- Assessing the reliability of the financial projections prepared by the Group by comparing projections for previous financial years with actual results realized and analysis of significant variances; and
- Evaluating the adequacy of disclosures in respect of impairment evaluation of Goodwill in the consolidated financial statements.

Key Audit Matters

Key Audit Matters (Continued)

The key audit matter

Intangible Assets- impairment assessment

(See Note 52 to consolidated financial statements)

The carrying amount of trademarks / brands (indefinite life intangible assets) represent 13% of the Group's total assets.

The annual impairment testing of these intangible assets by the Group involves significant estimates and judgment due to the inherent uncertainty involved in forecasting and discounting future cash flows.

Accordingly, impairment assessment of intangible assets is considered to be a key audit matter.

How the matter was addressed in our audit

Our audit procedures included:

- Evaluating design and implementation and testing operating effectiveness of controls over the Group's process of impairment assessment and approval of forecasts;
- Assessing the valuation methodology and challenging the assumptions used, in particular those relating to forecast revenue growth and earnings, weighted average cost of capital and royalty rates, with the assistance of our valuation specialists;
- Assessing the reliability of the financial projections prepared by the Group by comparing projections for previous financial years with actual results realized and analysis of significant variances;
- Performing sensitivity analysis by assessing the effect of possible reductions in the above assumptions on the recoverable amount; and
- Evaluating the adequacy of disclosures in respect of impairment evaluation of intangible assets in the consolidated financial statements.

Other Information

The Holding Company's
Management and Board of Directors
are responsible for the other
information. The other information
comprises the information included
in the annual report, but does not
include the financial statements and
auditor's reports thereon. The annual
report is expected to be made
available to us after the date of this
auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other

information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Management's and Board of Directors' Responsibilities for the Consolidated Financial Statements

The Holding Company's

Management and Board of Directors
are responsible for the preparation
and presentation of these
consolidated financial statements
in term of the requirements of the
Act that give a true and fair view
of the consolidated state of affairs,
consolidated profit/ loss and other
comprehensive income, consolidated
statement of changes in equity
and consolidated cash flows of
the Group in accordance with the
accounting principles generally

accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. The respective Management and Board of Directors of the companies are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material

misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always

detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and

- the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial

statements represent the underlying transactions and events in a manner that achieves fair presentation.

Obtain sufficient appropriate audit evidence regarding the financial statements/financial information of such entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements/financial information of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in paragraph (a) of the section titled "Other Matters" in this audit report.

We communicate with those charged with governance of the Holding Company of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

a. We did not audit the financial statements/information of one branch, whose financial statements/financial information reflect total assets of ₹ 0.41 crores as at 31 March 2023, total revenue of ₹ Nil crores, total net profit after tax of ₹ Nil crores and net cash inflows of ₹ 0.41 crores for the year

ended on that date, before giving effect to consolidation adjustments, as considered in the consolidated financial statements. These financial statements/financial information have been audited by the branch auditor whose report has been furnished to us by the Management, and our opinion on the consolidated financial statements in so far as it relates to the amounts and disclosures included in respect of this branch and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid branch is based solely on the report of the branch auditor.

b. We did not audit the financial statements / financial information of 32 subsidiaries, whose financial statements/ financial information reflects total assets of ₹ 6,283.50 crores as at 31 March 2023, total revenue of ₹ 8,267.62 crores, total net profit after tax of ₹ 172.98 crores and net cash outflows of ₹ 369.26 crores for the year ended on that date, before giving effect to consolidation adjustments, as considered in the consolidated financial statements. These financial statements/financial information have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and our report in terms of sub-section (3) of Section 143 of the Act,

in so far as it relates to the aforesaid subsidiaries is based solely on the reports of the other auditors.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the branch auditor and other auditors.

The financial statements/ financial information of 2 subsidiaries, whose financial statements/financial information reflects total assets of ₹ 1.96 crores as at 31 March 2023, total revenue of ₹ Nil, total net profit after tax of ₹ Nil and net cash flows of ₹ Nil crores for the year ended on that date, before giving effect to consolidation adjustments, as considered in the consolidated financial statements, have not been audited either by us or by other auditors. These unaudited financial statements/ financial information have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and our report in terms of sub-section (3) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries, is based solely on such unaudited financial statements / financial information. In our opinion and according to the information and explanations given to us by the Management, these

financial statements/ financial information are not material to the Group.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of this matter with respect to the financial statements/financial information certified by the Management.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2 A. As required by Section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on separate/consolidated financial statements of such branch and subsidiaries as were audited by other auditors, as noted in the "Other Matters" paragraph, we report, to the extent applicable, that:
 - We have sought

 and obtained all
 the information and
 explanations which to the
 best of our knowledge
 and belief were necessary
 for the purposes of our

- audit of the aforesaid consolidated financial statements.
- In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors and proper returns adequate for the purposes of our audit have been received from the branch not visited by us.
- c. The report on the accounts of the branch office of the Holding Company audited under Section 143(8) of the Act by branch auditor has been sent to us and has been properly dealt with by us in preparing this report.
- The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements and with the returns received from the branch not visited by us.

- e. In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
- On the basis of the written representations received from the directors of the Holding Company as on 31 March 2023 taken on record by the Board of Directors of the Holding Company and the report of the statutory auditors of its subsidiary company incorporated in India, none of the directors of the Group companies incorporated in India is disqualified as on 31 March 2023 from being appointed as a director in terms of Section 164(2) of the Act.
- g. With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- B. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on

- separate/ consolidated financial statements of the branch and subsidiaries, as noted in the "Other Matters" paragraph:
- a. The consolidated financial statements disclose the impact of pending litigations as at 31 March 2023 on the consolidated financial position of the Group. Refer Note 28 and 41 to the consolidated financial statements.
- The Group did not have any material foreseeable losses on long-term contracts including derivative contracts during the year ended 31 March 2023.
- c. There has been no delay in transferring amounts to the Investor Education and Protection Fund by the Holding Company or its subsidiary company incorporated in India during the year ended 31 March 2023.
- d (i) The management of the Holding Company and its subsidiary company whose financial statements/ financial information have been audited under the Act have represented to us and the other auditors of such subsidiary company that, to the best of its knowledge and belief, as disclosed in the Note 56 (a) to the consolidated financial statements, no funds have been advanced or loaned or invested (either from

- borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of its subsidiary company incorporated in India to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of its subsidiary company incorporated in India ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- The management of the Holding Company and its subsidiary company whose financial statements/ financial information have been audited under the Act have represented to us and the other auditors of such subsidiary company that, to the best of its knowledge and belief, as disclosed in the Note 56 (b) to the consolidated financial statements, no funds have been received by the Holding Company or any of its subsidiary company incorporated in India from any person(s) or entity(ies), including foreign entities ("Funding

- Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of its subsidiary company incorporated in India shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- Based on the audit procedures that have been considered reasonable and appropriate in the circumstances by us and that performed by the auditor of the subsidiary company incorporated in India whose financial statements/financial information has been audited under the Act nothing has come to our or other auditor notice that has caused us or the other auditor to believe that the representations under subclause (i) and (ii) of Rule

- 11(e), as provided under (i) and (ii) above, contain any material misstatement.
- The Holding Company and its subsidiary company incorporated in India has neither declared nor paid any dividend during the year.
- f. As proviso to rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable for the Holding Company or any of its subsidiary company incorporated in India only with effect from 1 April 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is not applicable.
- C. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanations given to us, the remuneration paid during the current year by the Holding Company to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Holding Company to its directors is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us. In our opinion and according to the information and explanations given to us and based on the report of the statutory auditors of a subsidiary company incorporated in India, the subsidiary company has not paid / provided managerial remuneration which would require requisite approvals mandated by the provisions of Section 197 of the Act.

For BSR&Co.LLP

Chartered Accountants Firm's Registration No.: 101248W/W-100022

Vijay Mathur

Partner
Membership No.:046476
UDIN: 23046476BGYAIG8131

Mumbai, 10 May 2023

Annexure A to the Independent Auditor's Report on the Consolidated Financial Statements of Godrej Consumer Products Limited for the year ended 31 March 2023

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(xxi) In our opinion and according to the information and explanations given to us, there are no qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order, 2020 reports of the companies incorporated in India and included in the consolidated financial statements.

For BSR&Co.LLP

Chartered Accountants Firm's Registration No.: 101248W/W-100022

Vijay Mathur

Partner
Membership No.:046476
UDIN: 23046476BGYAIG8131

Mumbai, 10 May 2023

Annexure B to the Independent Auditor's Report on the consolidated financial statements of Godrej Consumer Products Limited for the year ended 31 March 2023

Report on the internal financial controls with reference to the aforesaid consolidated financial statements under Clause (i) of Subsection 3 of Section 143 of the Act

(Referred to in paragraph 2(A)(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Opinion

In conjunction with our audit of the consolidated financial statements of Godrej Consumer Products Limited (hereinafter referred to as "the Holding Company") as of and for the year ended 31 March 2023, we have audited the internal financial controls with reference to financial statements of the Holding Company and such company incorporated in India under the Act which is its subsidiary company, as of that date.

In our opinion and based on the consideration of report of the other auditor on internal financial controls with reference to financial statements/ financial information of a subsidiary company as was audited by the other auditor, the Holding Company and such company incorporated in India which is its subsidiary company, have, in all material respects, adequate internal financial controls with

reference to financial statements and such internal financial controls were operating effectively as at 31 March 2023, based on the internal financial controls with reference to financial statements criteria established by such company/the Holding Company considering the essential components of such internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's and Board of Directors' Responsibilities for Internal Financial Controls

The respective company's/Holding Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective company/Holding Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's/Holding Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements. assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence

obtained by the other auditor of the subsidiary company in terms of their report referred to in the Other Matter paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements/ financial information insofar as it relates to one subsidiary company, which is a company incorporated in India, is based on the corresponding report of the auditor of such company incorporated in India.

Our opinion is not modified in respect of this matter.

For B S R & Co. LLP

Chartered Accountants Firm's Registration No.: 101248W/W-100022

Vijay Mathur

Partner o.:046476

Membership No.:046476 UDIN: 23046476BGYAIG8131

Mumbai : 10 May 2023

Consolidated Balance Sheet As at March 31, 2023

			₹ Crore
	Note	As at	As at
	No.	March 31, 2023	March 31, 2022
I. ASSETS 1. Non-current assets			
(a) Property, Plant and Equipment	3	1,437.40	1,274.91
(b) Capital work-in-progress	4	41.61	114.75
(c) Right-of-use assets	5	96.67	98.45
(d) Goodwill	6	5,822.25	5,376.79
(e) Other Intangible assets	6	2,577.34	2,469.15
(f) Intangible assets under development	6A	3.81	1.69
(g) Financial Assets			
(i) Other Investments	7	839.33	171.12
(ii) Loans	8	0.03	0.03
(iii) Others	9	21.61	25.09
(i) Deferred tax assets (net)	10D	702.75	731.51
(j) Other non-current assets	11	48.68	93.67
(k) Non-Current Tax Assets (net)	10C	101.32	89.63
Total Non Current Assets		11,692.80	10,446.79
2. Current assets			
(a) Inventories	12	1,537.15	2,129.85
(b) Financial Assets	40	0.400.45	044.04
(i) Investments	13	2,189.65	844.31
(ii) Trade receivables	14	1,245.28	1,116.32
(iii) Cash and cash equivalents	15A 15B	357.62	750.92
(iv) Bank balances other than (iii) above (v) Loans	16	33.10 0.05	356.85 0.05
(v) Loans (vi) Others	17	42.31	41.83
(c) Other current assets	18	400.81	447.14
Total Current Assets	10	5,805.97	5,687.27
TOTAL ASSETS		17,498.77	16,134.06
II. EQUITY AND LIABILITIES		17,470.77	10,104.00
1. EQUITY			
(a) Equity Share capital	19	102.27	102.26
(b) Other equity	20	13,691.96	11,453.67
Total Equity		13,794.23	11,555.93
2. LIABILITIES			•
Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	21	189.12	380.85
(ii) Lease liabilities	5	57.61	64.44
(b) Provisions	22	103.42	107.00
(c) Deferred tax liabilities (net)	10E	61.51	51.94
(d) Other non-current liabilities	23	1.57	2.29
Total Non Current liabilities		413.23	606.52
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	24	844.84	1,226.81
(ii) Lease liabilities	5	38.01	32.24
(iii) Trade payables	25	47.40	22.24
(a) Total outstanding dues of Micro and Small Enterprises	25	46.40	23.24
(b) Total outstanding dues of creditors other than Micro and	25	1,776.77	2,139.82
Small Enterprises	26	266.39	227.23
(iv) Other financial liabilities (b) Other current liabilities	<u>26</u> 27	229.03	227.23
(c) Provisions	28	75.16	76.21
(d) Current tax liabilities (Net)	10C	14.71	22.22
Total Current Liabilities	100	3,291.31	3,971.61
TOTAL EQUITY AND LIABILITIES		17,498.77	16,134.06
IOIAL EQUITY AND LIABILITIES	Statemente		10,134.00

The accompanying notes 1 to 59 are an integral part of the Consolidated Financial Statements.

As per our report of even date attached For B S R & Co. LLP $\,$

Chartered Accountants Firm Regn No. 101248W/W-100022

For and on behalf of the Board of Directors

Nisaba Godrej Executive Chairperson DIN: 00591503

Chief Financial Officer

Sudhir Sitapati Managing Director and CEO DIN: 09197063

Rahul Botadara Company Secretary and Compliance Officer

Vijay Mathur Partner M.No. 046476 Mumbai: May 10, 2023

Consolidated Statement of Profit and Loss for the year ended March 31, 2023

			₹ Crore
	Particulars Note	Year ended	Year ended
	No.	March 31, 2023	March 31, 2022
	Revenue	40.045.05	10.07/.50
<u>l.</u>	Revenue from Operations 29	13,315.97	12,276.50
II. III.	Other income 30 Total Income (I + II)	168.41	89.71 12,366.21
IV.	Expenses	13,484.38	12,300.21
IV.	Cost of Materials Consumed 31	6,184.67	5,782.98
	Purchases of Stock-in-Trade	305.18	353.65
-	Changes in Inventories of Finished Goods Stock in Trade and Work in		-
	Progress 32	212.94	(61.54)
	Employee Benefits Expense 33	1,111.48	1,104.14
	Finance costs 34	175.74	110.16
	Depreciation and Amortization Expenses 35	236.29	209.93
	Other Expenses 36	3,071.24	2,702.16
	Total Expenses	11,297.54	10,201.48
V.	Profit before Exceptional Items, Share of Net Profit/ (loss) of equity accounted investees and Tax (III-IV)	2,186.84	2,164.73
VI.	Share of net profit/ (loss) of equity accounted investees (net of income tax)	-	0.28
VII.	Profit before Exceptional Items and Tax (V+VI)	2,186.84	2,165.01
VIII.	Exceptional Items (Net) 37	(54.11)	(9.75)
IX.	Profit before Tax (VII+VIII)	2,132.73	2,155.26
Χ.	Tax expense:		
	(1) Current Tax 10A	396.25	397.31
	(2) Deferred Tax 10A	34.02	(25.44)
	Total Tax Expense	430.27	371.87
XI.	Profit for the Year (IX-X)	1,702.46	1,783.39
XII.	Other Comprehensive Income		
	A (i) Items that will not be reclassified to profit or loss		
	Remeasurements of defined benefit plans	7.14	7.47
	(ii) Income tax related to items that will not be reclassifed to profit or loss	(1.74)	(1.76)
-		5.40	5.71
	B (i) Items that will be reclassified to profit or loss		-
	a) Exchange differences in translating financial statements of foreign operations	547.30	368.01
	b) Effective portion of gains and loss on hedging instruments	0.42	2.84
	in a cash flow hedge (ii) Income tax related to items that will be reclassifed to profit or 10A	(0.07)	
	loss	(0.07)	370.85
	Other Community Income (not of income toy) (A LP)	547.65 553.05	376.56
XIII.	Other Comprehensive Income (net of income tax) (A+B) Total Comprehensive Income for the Year (XI+XII)	2,255.51	
AIII.	Profit attributable to:	2,255.51	2,159.95
	Owners of the Company	1,702.46	1,783.39
-	Non-controlling interests	1,702.40	1,703.37
-	Other Comprehensive Income attributable to:		<u>_</u> _
	Owners of the Company	553.05	376.56
	Non-controlling interests	-	
-	Total comprehensive income attributable to:		
	Owners of the Company	2,255.51	2,159.95
	Non-controlling interests		-,
XIV.	Earnings per equity share (₹)		
	1. Basic 38	16.65	17.44
	2. Diluted	16.65	17.44

The accompanying notes 1 to 59 are an integral part of the Consolidated Financial Statements.

As per our report of even date attached For B S R & Co. LLP

Chartered Accountants

Firm Regn No. 101248W/W-100022

For and on behalf of the Board of Directors

Nisaba Godrej Executive Chairperson DIN: 00591503

Sameer Shah Chief Financial Officer **Sudhir Sitapati** Managing Director and CEO DIN: 09197063

Rahul Botadara Company Secretary and Compliance Officer

Vijay Mathur Partner M.No. 046476 Mumbai: May 10, 2023

Consolidated Statement of Cash Flows for the year ended March 31, 2023

			₹ Crore
		Year ended March 31, 2023	Year ended March 31, 2022
A.	CASH FLOW FROM OPERATING ACTIVITIES		
	Profit Before Tax	2,132.73	2,155.26
	Adjustments for :		
	Non-Cash Items		
	Depreciation and amortization expenses	236.29	209.93
	Unrealised Foreign Exchange (Gain) / Loss	(10.26)	(10.17)
	Bad Debts Written off	5.40	3.20
	Provision / Write off for Doubtful Debts / Advances	6.46	2.28
	(Release)/ Provision/ write off for Non Moving Inventory	3.05	(5.48)
	Provision towards Litigations	10.62	-
	Write off /(write back) of Old Balances	(1.07)	0.06
	Expenses on Employee Stock Grant Scheme (ESGS)	20.16	11.96
	Impairment on intangible assets	6.03	60.19
	Finance cost	175.74	110.16
	(Profit) /Loss on sale of Property, Plant & Equipment and Intangible assets (net)	(1.24)	1.97
	(Profit) on Sale of Investments (net)	(48.15)	(10.90)
	Profit on divestment of Associate (Net)	-	(39.79)
	(Reversal) / Provision for diminution in the value of investments	-	(15.38)
	Fair value (Gain) on financial assets measured at FVTPL (net)	(5.83)	(0.62)
	Interest Income	(95.56)	(59.58)
	Share of profit in associate	-	(0.28)
	Adjustment due to hyperinflation	41.39	21.47
	, , , , , , , , , , , , , , , , , , , ,	343.03	279.02
	Operating Cash Flows Before Working Capital Changes	2,475.76	2,434.28
	Adjustments for :		·
	Decrease/(Increase) in inventories	555.00	(384.17)
	(Increase) in trade receivables	(165.16)	(88.89)
	Decrease in loans	-	0.02
	Decrease in other financial assets	8.03	30.69
	Decrease /(Increase) in other non-current assets	8.69	(1.70)
	Decrease/(Increase) in other current assets	56.40	(96.97)
	(Decrease)/ Increase in trade and other payables	(370.03)	83.21
	Increase/ (Decrease) in other financial liabilities	4.05	(74.98)
	(Decrease) in other liabilities and provisions	(3.64)	(3.38)
	· · · · · ·	93.34	(536.17)
	Cash Generated from Operating Activities	2,569.10	1,898.11
	Adjustment for:		<u> </u>
	Income Taxes paid (net)	(418.45)	(447.54)
	Net Cash Flow from Operating Activities (A)	2,150.65	1,450.57
В.	CASH FLOW FROM INVESTING ACTIVITIES		,
	Purchase of property, plant & equipment and intangible assets (net)	7.66	2.78
	Investment in Mutual Fund (Net)	(227.40)	(279.30)
	Investment in Deposits with NBFCs	(674.88)	(165.64)
	Redemption in Deposits with NBFCs	25.20	- (************************************
	Proceeds from divestment of Associate (Net)	(988.01)	(387.37)
	Payment of liabilities for Business Acquisitions	,	78.65
	(Investments) in Non Current Investments	(11.82)	(172.36)
	Interest Received	110.91	59.01
	Net Cash Flow (used in) in Investing Activities (B)	(1,758.34)	(864.23)
С.	CASH FLOW FROM FINANCING ACTIVITIES	(1/700.0-4)	(004.20)
<u> </u>		0.01	0.01
	Proceeds from Allotment of Equity Shares under Employee Stock Grant Scheme		0.01 535.24
	Proceeds /repayments of short term borrowings (Net)	(223.64)	
	Repayments of long term borrowings	(410.72)	(755.08)

Consolidated Statement of Cash Flows for the year ended March 31, 2023

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Finance Cost paid	(111.62)	(112.30)
Principal Payment of lease liabilities	(40.62)	(40.65)
Finance cost paid towards Lease liabilities	(7.72)	(6.74)
Net Cash Flow (used in) Financing Activities (C)	(794.31)	(379.52)
NET INCREASE/ (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(402.00)	206.82
CASH AND CASH EQUIVALENTS:		
As at the beginning of the year ** (Refer Note 15A)	750.92	524.13
Less: Cash credit (Refer Note 24)	(0.06)	(0.36)
Effect of exchange difference on translation of cash and cash equivalents on consolidation	3.94	20.27
As at the end of the year ** (Refer Note 15A)	357.62	750.92
Less: Cash credit (Refer Note 24)	(4.82)	(0.06)
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS	(402.00)	206.82

^{*} Cash and Cash equivalents includes cash credits, that are repayable on demand and form an integral part of Group's cash management.

₹ Crore

Movement of loans and borrowings:	Year ended March 31, 2023	Year ended March 31, 2022
		_
Opening Balance	1,607.60	1,767.96
Cash Flows (net)	(634.36)	(219.84)
Add/(Less): Exchange difference	55.90	59.48
Closing Balance	1,029.14	1,607.60

Note:

- 1 The above consolidated statement of cash flows has been prepared under the 'Indirect Method' as set out in IND AS 7, 'Statement of Cash Flows'.
- 2 The accompanying notes 1 to 59 are an integral part of the Consolidated Financial Statements.

As per our report of even date attached

For B S R & Co. LLP Chartered Accountants

Firm Regn No. 101248W/W-100022

For and on behalf of the Board of Directors

Nisaba Godrej Executive Chairperson DIN: 00591503

Sameer Shah Chief Financial Officer **Sudhir Sitapati** Managing Director and CEO DIN: 09197063

Rahul Botadara Company Secretary and Compliance Officer

Vijay Mathur Partner M.No. 046476 Mumbai: May 10, 2023

Consolidated Statement of Changes in Equity for the year ended March 31, 2023

(a) Equity Share Capital		
	Note No.	₹ Crore
As at April 1, 2021		102.25
Changes in equity share capital during the year		0.01
As at March 31, 2022		102.26
As at April, 2022		102.26
Changes in equity share capital during the year	19	0.01
As at March 31, 2023		102.27

(b) Other Equity (Refer Note 19)

₹ Crore

								₹ Crore
		Reserves	& Surplus			nprehensive ome		
Particulars	Securities Premium	General Reserve	Other Reserves	Retained Earnings	Effective portion of Cash Flow Hedges	Exchange differences on translating the financial statements of foreign operations	Total	Total Equity
Balance as at April 1, 2021	1,418.61	154.05	9.14	7,691.93	(3.46)	66.38	9,336.65	9,336.65
Profit for the year			-	1,783.39	-	-	1,783.39	1,783.39
Remeasurements of defined benefit plans (net of tax)	-	-	-	5.71	-	-	5.71	5.71
Other comprehensive income for the year (Net)	-	-	-	-	2.84	368.01	370.85	370.85
Total comprehensive income for the year	-	-	-	1,789.10	2.84	368.01	2,159.95	2,159.95
Premium received on allotment of shares / Exercise of Share Options	6.32	-	(6.32)	-	-	-	-	-
Deferred employee compensation expense	-	-	11.96	-	-	-	11.96	11.96
Revaluation of put option liability	-	-	-	(54.89)	-	-	(54.89)	(54.89)
Balance as at March 31, 2022	1,424.93	154.05	14.78	9,426.14	(0.62)	434.39	11,453.67	11,453.67
Balance as at April 1, 2022	1,424.93	154.05	14.78	9,426.14	(0.62)	434.39	11,453.67	11,453.67
Profit for the year			-	1,702.46	-	-	1,702.46	1,702.46
Remeasurements of defined benefit plans (net of tax)	-	-	-	5.40	-	-	5.40	5.40
Other comprehensive income for the year (Net)	-	-	-	-	0.35	547.30	547.65	547.65
Total comprehensive income for the year	-	-	-	1,707.86	0.35	547.30	2,255.51	2,255.51
Premium received on allotment of shares / Exercise of Share Options	9.77	-	(9.77)		-	-		-
Deferred employee compensation expense	-	-	20.16	-	-	-	20.16	20.16
Revaluation of put option liability	-	-	-	(37.38)	-	-	(37.38)	(37.38)
Balance as at March 31, 2023	1,434.70	154.05	25.17	11,096.62	(0.27)	981.69	13,691.96	13,691.96

The accompanying notes 1 to 59 are an integral part of the Consolidated Financial Statements.

As per our report of even date attached For B S R & Co. LLP Chartered Accountants

Firm Regn No. 101248W/W-100022

Vijay Mathur Partner M.No. 046476 Mumbai: May 10, 2023 For and on behalf of the Board of Directors

Nisaba Godrej Executive Chairperson DIN: 00591503

Sameer Shah Chief Financial Officer **Sudhir Sitapati** Managing Director and CEO DIN: 09197063

Rahul Botadara Company Secretary and Compliance Officer

Notes to the Consolidated Financial Statements for the year ended March 31, 2023

1) Corporate Information

Godrej Consumer Products Limited (the Company) was incorporated on November 29, 2000, to take over the consumer products business of Godrej Soaps Limited (subsequently renamed as Godrej Industries Limited), pursuant to a Scheme of Arrangement as approved by the High Court, Mumbai. The Company is a fast moving Consumer Goods company, manufacturing and marketing Household and Personal Care products. The Company along with its subsidiaries is a public company limited by shares, incorporated and domiciled in India and is listed on the **Bombay Stock Exchange** (BSE) and the National Stock Exchange (NSE). The Company's registered office is at 4th Floor, Godrej One, Pirojshanagar, Eastern Express Highway, Vikhroli (east), Mumbai – 400 079. These Consolidated financial statements comprise the Company and its subsidiaries (referred to collectively as the 'Group').

2) Basis of preparation, Measurement and Significant Accounting Policies

2.1 Basis of preparation and measurement

a. Basis of preparation

The Consolidated financial statements have been prepared in accordance with Indian Accounting Standards ("Ind AS") as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 ('Act') read with the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

The Consolidated financial statements were authorized for issue by the Company's Board of Directors on May 10, 2023.

Current versus non-current classification

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. Based on the nature of products and the time taken between acquisition of assets for processing and their realization in cash and cash equivalents, the Group has ascertained its operating cycle as twelve months for the purpose of classification of

assets and liabilities into current and non-current.

b. Basis of measurement

These Consolidated financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amounts:

- Certain financial assets and liabilities (including derivative instruments) measured at fair value [refer accounting policy regarding financial instruments Note 2.4 (f)]
- Defined benefit plans

 plan assets and share
 based payments measured
 at fair value [Note 2.4 (l)]

c. Principles of consolidation

The Company consolidates all the entities which are controlled by it.

The Company establishes control when, it has the power over the entity, is exposed or has rights to variable return from its involvement with the entity and has the ability to affect the entity's returns by using its power over relevant activities of the entity.

Entities controlled by the Company are consolidated from the date control commences until the date control ceases. All inter-company transactions, balances and income and expenses are eliminated in full on consolidation.

Changes in the Company's interests in subsidiaries that do not result in a loss of control are accounted as equity transactions. The carrying amount of the Company's interest and non-controlling interest are adjusted to reflect the change in their relative interest in the subsidiaries. Any difference between the amount at which the non-controlling interest are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to shareholders of the Company.

Investments in associate is accounted using equity method. They are initially recognized at cost which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements includes Group's share of profit or loss and OCI of equity accounted investees until the date on which significant influence ceases.

d. Business combination and goodwill

The Group accounts for its business combinations under acquisition method of accounting. Acquisition related costs are recognized in the Consolidated statement of profit and loss as incurred. The acquiree's identifiable assets,

liabilities and contingent liabilities that meet the condition for recognition are recognized at their fair value at the acquisition date.

Purchase consideration paid in excess of the fair value of the net assets acquired is recognized as goodwill. Where the fair value of the identifiable assets and liabilities exceeds the cost of acquisition after reassessing sale values of the net assets and contingent liabilities, the excess is recognized as capital reserve.

The interest of non-controlling shareholders is initially measured either at fair value or at non-controlling interest's proportionate share of acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on an acquisition by acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interest's share of subsequent changes in equity of subsidiaries.

Business combinations arising from transfer of interests in entities that are under common control are accounted at historical cost. The difference between any consideration given and the aggregate historical carrying amounts of assets and liabilities of the acquired entity are recorded in capital reserve.

e. Classification of Argentina as a hyperinflationary economy

The Argentinian economy was designated as hyperinflationary from 1 July 2018. As a result, application of Ind AS 29 'Financial Reporting in Hyperinflationary Economies' has been applied to the Group's subsidiaries whose functional currency is the Argentinian Peso. Ind AS 29 requires that adjustments are applicable from the start of the group's reporting period i.e. from 1st April 2018. The effect of retranslation of Equity share capital, securities premium and other reserves due to hyperinflation has been recorded in the Foreign currency translation reserve.

The application of Ind AS 29 includes:

- Adjustment of historical cost non-monetary assets and liabilities for the change in purchasing power caused by inflation from the date of initial recognition to the balance sheet date;
- Adjustment of the income statement for inflation during the reporting period;
- Translation of the income statement at the closing rate instead of an average rate; and

 Adjustment of the income statement to reflect the impact of inflation and exchange rate movement on holding monetary assets and liabilities in local currency.

> The main effects on the Group Consolidated financial statements for the year ended March 31, 2023 are:

- Net assets increased by
 ₹ 28.68 crore (Mar-31-2022:
 ₹ 24.85 crore) mainly due
 to restatement of property,
 plant and equipment,
 intangible assets, deferred
 tax assets and inventories
 with corresponding
 increase in Total equity as
 at March 31, 2023;
- Total Revenue from operation is increased by
 ₹ 2.39 crore (Mar-31-2022:
 ₹ 43.40 crore);
- Profit after tax is reduced by ₹ 95.29 crore (Mar-31-2022: ₹ 50.48 crore) and
- A net monetary loss of
 ₹ 53.89 crore (Mar-312022: loss of ₹ 18.68 crore)
 (grouped under Finance
 cost / Other income)
 is recognized from the
 inflation and exchange
 rate movements in the
 year on the net monetary
 items held in Argentinian
 Peso and adjustment to
 income statement. The
 Argentina hyperinflation

index is computed basis the periodic inflation index. Below are the indexes used for calculation of hyperinflation impact in Argentina Peso. These are for directional purpose as computation is done basis monthly index.

As at	Index*
31st Mar'23	18334.51
31st Mar'22	8975.04
31st Mar'21	5785.99
31st Mar'20	4056.11

*Source - National Institute of Statistics and Censuses of the Argentine Republic.

2.2 Key estimates and assumptions

In preparing these Consolidated financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, disclosure of contingent liabilities, income and expenses. Actual results may differ from these estimates.

The areas involving critical estimates or judgements are:

- Determination of the estimated useful lives of tangible assets and the assessment as to which components of the cost may be capitalized; [Note 2.4 (a)]
- Determination of the estimated useful lives

- of intangible assets and determining intangible assets having an indefinite useful life; [Note 2.4 (b)]
- iii. Recognition and measurement of defined benefit obligations, key actuarial assumptions; [Note 44]
- iv. Recognition of deferred tax assets, availability of future taxable profit against which tax losses carried forward and MAT credit can be used; [Note 2.4 (n)]
- v. Recognition and measurement of provisions and contingencies, key assumptions about the likelihood and magnitude of an outflow of resources; [Note 2.4(j)]
- vi. Fair valuation of employee share options, Key assumptions made with respect to expected volatility; [Note 2.4(I)]
- vii. Estimates of rebates and sales incentives accruals [Note 2.4 (k)]
- viii. Fair value of financial instruments [Note 2.3]
- ix. Impairment of Goodwill [Note 2.4 (b)]
- Impairment of financial and non-financial assets [Note 2.4 (d) and (f)]

2.3 Measurement of fair values

The Group's accounting policies and disclosures require certain financial and non-financial assets and liabilities to be measured at fair values.

The Group has an established control framework with respect to the measurement of fair values. The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

The management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which such valuations should be classified.

Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirely in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred. Further information about the assumptions made in measuring fair value is included in the Note 2.4.(f).

2.4 Significant Accounting Policies

a. Property, Plant and Equipment

Items of property, plant and equipment, other than freehold land, are measured at cost less accumulated depreciation and any accumulated impairment losses. Freehold land is carried at cost.

The cost of an item of property, plant and equipment comprises

its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any directly attributable costs of bringing the asset to its working condition for its intended use and estimated costs of dismantling and removing the item and restoring the item and restoring the site on which it is located.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on derecognition of an item of property, plant and equipment is included in profit or loss when the item is derecognized.

Subsequent costs are included in the assets carrying amount or recognized as a separate asset, as appropriate only if it is probable that the future economic benefits associated with the item will flow to the Group and the cost of the item can be reliably measured. The carrying amount of any component accounted for as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to profit and loss during the reporting period in which they are incurred.

Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress".

Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under "Other Non-Current Assets".

Depreciation

Depreciation is provided, under the Straight Line Method, pro rata to the period of use, based on useful lives specified in Schedule II to the Companies Act, 2013, except the following items where useful lives estimated by the management based on internal technical assessment, past trends and expected operational lives differ from those provided in Schedule II of the Companies Act 2013:

- Leasehold land is amortized equally over the lease period
- Leasehold Improvements are depreciated over the shorter of the unexpired period of the lease and the estimated useful life of the assets.
- Office Equipment's are depreciated over 5 to 10 years.
- Tools are depreciated over a period of 9 years, and dies and moulds over 3 years.

- Vehicles are depreciated over a period ranging from 5 years to 8 years depending on the use of vehicles.
- In some of the subsidiaries, useful lives are estimated to be lower or higher as compared to useful lives defined in Schedule II of the Companies Act 2013 for certain class of assets due to different geographical environment.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

b. Goodwill and other Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization (where applicable) and accumulated impairment losses. Internally generated intangibles, excluding eligible development costs are not capitalized, and the related expenditure is reflected in profit and loss in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite.

Goodwill

Goodwill on acquisition of subsidiaries and on consolidation is included in intangible assets. Goodwill is not amortized but it is tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset may be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Other intangible assets Intangible assets with definite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization method and period are reviewed at the end of each reporting period. Changes in the expected useful life or expected pattern of consumption of future economic benefits embodied in the assets are considered to modify amortization period or method, as appropriate, and are treated as changes in accounting estimates.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually and whenever there is an indication that the intangible asset may be impaired. The assessment of indefinite life is reviewed annually to determine whether the indefinite life

continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

Amortization of other intangible assets

Amortization is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives and is generally recognized in profit or loss.

The estimated useful lives for current and comparative periods are as follows:

Software licenses 6 years
Trademarks 10 years
Technical knowhow 10 years

Trademarks acquired are amortized equally over the best estimate of their useful life not exceeding a period of 10 years, except in the case of Soft & Gentle, Non-Valon brands like Pride, Climax, Odonil, Supalite, Twilite, Lavik, Peurex, Corawwi and Simba brands where the brands are amortized equally over a period of 20 years.

Brands like Goodknight, Hit, SON, Dr Miracle, Darling 1, Darling 2, Valon, and Millefiori are assessed as intangibles having indefinite useful life and are not amortized in the Consolidated financial statements, but are tested for impairment annually.

Residual value is estimated to be immaterial by management and hence has been considered at ₹ 1.

. Borrowing Cost

Interest and other borrowing costs attributable to qualifying assets are capitalized. Other interest and borrowing costs are recognized as an expense in the period in which they are incurred.

d. Impairment of Non-Financial Assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortization and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other nonfinancial (except for inventories and deferred tax assets) assets are assessed at the end of each reporting date to determine whether there is any indication of impairment.

An impairment loss is recognized whenever the carrying value of an asset or a cash-generating unit exceeds its recoverable amount. Recoverable amount of an asset or a cash-generating unit

is the higher of its fair value less costs of disposal and its value in use. An impairment loss, if any, is recognized in the Consolidated Statement of Profit and Loss in the period in which the impairment takes place. The impairment loss is allocated first to reduce the carrying amount of any goodwill (if any) allocated to the cash generating unit and then to the other assets of the unit, pro-rata based on the carrying amount of each asset in the unit.

An impairment loss in respect of goodwill is not subsequently reversed. In respect of other assets for which impairment loss has been recognized in prior periods, the Group reviews at each reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

e. Assets held for sale

Non-current assets or disposal comprising of assets and liabilities are classified as 'held for sale' when all of the following criteria's are met (i) decision has been made to sell (ii) the assets are available for immediate sale in its present condition (iii) the assets are being actively marketed and (iv) sale has been agreed or is expected to be conducted within 12 months of the Balance Sheet date.

Subsequently, such non-current assets and disposal groups classified as held for sale are measured at lower of its carrying value and fair value less costs to sell. Losses on initial classification as held for sale and subsequent gains and losses on re-measurement are recognized in profit and loss. Non-current assets held for sale are not depreciated or amortized.

f. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, interest rate swaps and futures.

Financial assets

Initial recognition and measurement
All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition

of the financial asset. However,

trade receivables that do not contain a significant financing component are measured at transaction price.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement
For the purpose of subsequent
measurement, financial
assets are classified in four
categories on the basis of its
business model for managing
the financial assets and
the contractual cash flow
characteristics of the financial
asset.

- Financial assets at amortized cost,
- Financial assets at fair value through other comprehensive income (FVTOCI)
- Financial assets at fair value through statement of profit and loss (FVTPL)
- Equity instruments
 measured at fair
 value through other
 comprehensive income
 (FVTOCI) or fair value
 through statement of profit
 and loss (FVTPL)

Financial assets at amortised cost

A financial asset is measured at the amortized cost if both the following conditions are met. The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the profit or loss. This category generally applies to trade and other receivables.

Financial assets at fair value through other comprehensive income (FVTOCI)

A debt instrument is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL

 the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and

 the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI (designated as FVOCI – equity investment). This election is made on an investment-by-investment basis.

Financial assets at fair value through profit and loss (FVTPL)

A financial asset, which does not meet the criteria for categorization as at amortized cost or as FVOCI, is classified as at FVTPL. This includes all derivative financial assets.

In addition, the Group may, at initial recognition, irrevocably designate a financial asset, which otherwise meets amortized cost or FVOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial assets included within the FVTPL category are

measured at fair value with all changes recognized in the profit and loss.

All equity investments within the scope of Ind-AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Group decides to classify the same either as at FVOCI or FVTPL. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Group decides to classify an equity instrument as at FVOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the other comprehensive income. There is no recycling of the amounts from other comprehensive income to profit and loss, even on sale of investment. However, the Group may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the profit and loss.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or a part of a group of similar financial assets) is primarily derecognized (i.e. removed from the Group's balance sheet) when:

- The contractual rights to receive cash flows from the financial asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset. When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and

obligations that the Group has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group assesses on a forward looking basis the Expected Credit Losses (ECL) associated with its financial assets that are debt instruments and are carried at amortized cost. The impairment methodology and applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies a simplified approach. It recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. Trade receivables are tested for impairment on a specific basis after considering the sanctioned credit limits, security deposit collected etc. and expectations about future cash flows.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss or at amortized cost. A financial liability is classified at FVTPL if it is classified as held for trading or as derivatives designated as hedging instruments in an effective hedge, as appropriate. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value and net gains and losses including any interest expenses are recognized in profit or loss.

In the case of loans and borrowings and payables, these are measured at amortized cost and recorded, net of directly attributable and incremental transaction cost. Gains and losses are recognized in Consolidated statement of profit and loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the Consolidated statement of profit and loss.

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Derecognition

A financial liability is derecognized when the

obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the Consolidated statement of profit and loss.

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require specified payments to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognized less cumulative amortization.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in

the balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

g. Derivative financial instruments and hedge accounting

The Group uses derivative financial instruments, such as forward currency contracts and cross currency interest rate swaps, to hedge its foreign currency risks and interest rate risks respectively. Such derivative financial instruments are initially recognized at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in the fair value of derivatives are taken directly to profit and loss, except for the effective portion of cash flow hedges, which is recognized in other comprehensive income and later reclassified to profit and loss when the hedged item affects profit or loss or treated as basis adjustment if a hedged forecast transaction subsequently results in the recognition of a non-financial asset or non-financial liability.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes the Group risk management objective and strategy for undertaking the hedge, the hedging economic relationship the hedged item or transaction the nature of the risk being hedged, hedge ration and how the entity will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they are designated.

Cash flow hedges

When a derivative is designed as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognized in other comprehensive income and accumulated in the other equity under 'effective portion of cash flow hedges'. The effective portion of changes in the fair value of the derivative that is recognized in other comprehensive income is limited

to the cumulative change in fair value of the hedged item, determined on a present value basis, from inception of the hedge. Any ineffective portion of changes in the fair value of the derivative is recognized immediately in profit or loss.

If a hedge no longer meets the criteria for hedge accounting or the hedging instrument is sold, expires, is terminated or is exercised, the hedge accounting is discontinued prospectively. When hedge accounting for a cash flow hedge is discontinued, the amount the has been accumulated in other equity remains there until is reclassified to profit and loss account in the same period or periods as the hedged expected future cash flows affect profit or loss. If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in other equity are immediately reclassified to profit or loss.

h. Inventories

Inventories are valued at lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Costs are computed on the weighted average basis and are net of recoverable tax credits.

Raw materials, packing materials and Stores: Costs includes

cost of purchase and other costs incurred in bringing each product to its present location and condition.

Finished goods and workin-progress: In the case of manufactured inventories and work-in-progress, cost includes all costs of purchases, an appropriate share of production overheads based on normal operating capacity and other costs incurred in bringing each product to its present location and condition.

Provision is made for cost of obsolescence and other anticipated losses, whenever considered necessary.

If payment for inventory is deferred beyond normal credit terms, then cost is determined by discounting the future cash flows at an interest rate determined with reference to market rates. The difference between the total cost and the deemed cost is recognized as interest expense over the period of financing under the effective interest method.

i. Cash and Cash Equivalents

Cash and cash equivalents in the balance sheet includes cash at bank and on hand, deposits held at call with financial institutions, other short term highly liquid investments, with original maturities less than three months which are readily convertible into cash and which are subject to insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents as defined above is net of outstanding cash credits repayable on demand, as they are considered an integral part of the Group's cash management.

Provisions, Contingent Liabilities and Contingent Assets

A provision is recognized when the enterprise has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date and adjusted to reflect the current management estimates.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows specific to the liability. The unwinding of the discount is recognized as finance cost.

Contingent Liabilities are disclosed in respect of possible obligations that arise from past events, but their existence is confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

A contingent asset is a possible asset that arises from past

events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity.

Contingent Assets are not recognized till the realization of the income is virtually certain. However, the same are disclosed in the financial statements where an inflow of economic benefits is probable.

k. Revenue Recognition

Revenue is recognized upon transfer of control of promised goods to customers for an amount specified in the customer contract that reflects the consideration expected to be received in exchange for those goods. Revenue excludes taxes or duties collected on behalf of the government.

Sale of goods

Revenue from sale of goods is recognized when control of goods are transferred to the buyer which is generally on delivery for domestic sales and on dispatch/delivery for export sales.

The Group recognizes revenues on the sale of products, net of returns, discounts, amounts collected on behalf of third parties (such as GST) and payments or other consideration given to the customer that has impacted the pricing of the transaction.

Accumulated experience is used to estimate and accrue

for the discounts (using the most likely method) and returns considering the terms of the underlying schemes and agreements with the customers. No element of financing is deemed present as the sales are made with normal credit days consistent with market practice. A liability is recognized where payments are received from customers before transferring control of the goods

Royalty & Technical Fees

Royalty is recognized on accrual basis in accordance with the substance of the relevant agreement.

Interest income

For all debt instruments measured at amortized cost, interest income is recorded using the Effective Interest Rate (EIR). EIR is the rate which exactly discounts the estimated future cash receipts over the expected life of the financial instrument to the gross carrying amount of the financial asset. When calculating the EIR the Group estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayments, extensions, call and similar options). The expected credit losses are considered if the credit risk on that financial instrument has increased significantly since initial recognition.

Dividend income

Dividends are recognized in profit or loss on the date on

which the Group's right to receive payment is established.

l. Employee Benefit

i. Short-term Employee benefits

Liabilities for wages and salaries including nonmonetary benefits that are expected to be settled wholly within twelve months after the end of the period in which the employees render the related service are classified as short term employee benefits and are recognized as an expense in the Consolidated Statement of Profit and Loss as the related service is provided. A liability is recognized for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

ii. Share-based payments

The cost of equity settled transactions is determined by the fair value at the grant date. The fair value of the employee share options is based on the Black Scholes model for time-based options and a combination of Monte-Carlo Simulation and Black-Scholes Merton model for performance-based options.

The grant-date fair value of equity-settled sharebased payment granted to employees is recognized as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognized as an expense is adjusted to reflect the number of awards for which the related service and non-market performance conditions are expected to be met, such that the amount ultimately recognized is based on the number of awards that meet the related service and non-market performance conditions at the vesting date. For share-based payment awards with market performance conditions and non-vesting conditions, the grant-date fair value of the share-based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share

iii. Post-Employment Benefits

<u>Defined Contribution Plans</u>
Payments made to a
defined contribution plan
such as Provident Fund

maintained with Regional Provident Fund Office and Superannuation Fund are charged as an expense in the Consolidated Statement of Profit and Loss as they fall due. Contributions to defined contribution schemes such as employees' state insurance, labour welfare fund, superannuation scheme, employee pension scheme etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. The above benefits are classified as Defined Contribution Schemes as the Group has no further defined obligations beyond the monthly contributions.

Defined Benefit Plans Gratuity Fund The Company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. Gratuity is payable to all eligible employees on death or on separation/ termination in terms of the provisions of the payment of the Gratuity (Amendment) Act, 1997 or as per the Company's scheme whichever is more beneficial to the employees.

<u>Provident Fund</u> Provident Fund Contributions which are made to a Trust administered by the Company are considered as Defined Benefit Plans. The interest rate payable to the members of the Trust shall not be lower than the statutory rate of interest declared by the Central Government under the Employees Provident Funds and Miscellaneous Provisions Act, 1952 or as applicable in the respective geography and shortfall, if any, shall be made good by the Company. The Company's liability towards interest shortfall, if any, is actuarially determined at the year end.

The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Group, the recognized asset is limited to the present value of economic benefits available in the

form of any future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Re-measurement of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognized immediately in the balance sheet with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Net interest expense (income) on the net defined liability (assets) is computed by applying the discount rate, used to measure the net defined liability (asset), to the net defined liability (asset) at the start of the financial year after taking into account any changes as a result of contribution and benefit payments during the year. Net interest expense and other expenses related to defined benefit plans are

recognized in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognized immediately in profit or loss. The Group recognizes gains and losses on the settlement of a defined benefit plan when the settlement occurs

iv. Other Long Term Employee Benefits

The liabilities for earned leaves and other long term incentives are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees upto the end of the reporting period using the projected unit credit method based on actuarial valuation.

Actuarial gains and losses in respect of such benefits are charged to the Consolidated Statement Profit or Loss account in the period in which they arise.

m. Leases

At the inception it is assessed, whether a contract is a lease or contains a lease. A contract is a lease or contains a lease if it conveys the right to control the use of an identified asset, for a period of time, in exchange for consideration.

To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether the contract involves the use of an identified asset. Use may be specified explicitly or implicitly

- Use should be physically distinct or represent substantially all of the capacity of a physically distinct asset.
- If the supplier has a substantive substitution right, then the asset is not identified.
- The Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use.
- The Group has the right to direct the use of the asset.
- In cases where the usage of the asset is predetermined the right to direct the use of the asset is determined when the Group has the right to

use the asset or the Group designed the asset in a way that predetermines how and for what purpose it will be used.

At the commencement or modification of a contract, that contains a lease component, the Group allocates the consideration in the contract, to each lease component, on the basis of its relative standalone prices. For leases of property, it is elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

As a Lessee:

The Group recognizes a right-of-use asset and a lease liability at the lease commencement date.

Right-of-use asset (ROU):

The right-of-use asset is initially measured at cost. Cost comprises of the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, any initial direct costs incurred by the lessee, an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located less any lease incentives received.

After the commencement date, a lessee shall measure the right-of-use asset applying cost model, which is Cost less any accumulated depreciation and any accumulated impairment losses and also adjusted for certain remeasurements of the lease liability.

Right-of-use asset is depreciated using straight-line method from the commencement date to the end of the lease term. If the lease transfers the ownership of the underlying asset to the Group at the end of the lease term or the cost of the right-of-use asset reflects the Group will exercise the purchase option, ROU will be depreciated over the useful life of the underlying asset, which is determined based on the same basis as property, plant and equipment.

Lease liability:

Lease liability is initially measured at the present value of lease payments that are not paid at the commencement date. Discounting is done using the implicit interest rate in the lease, if that rate cannot be readily determined, then using the Group's incremental borrowing rate. Incremental borrowing

rate is determined based on entity's borrowing rate adjusted for terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprises of fixed payments (including in substance fixed payments), variable lease payments that depends on an index or a rate, initially measured using the index or rate at the commencement date, amount expected to be payable under a residual value guarantee, the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

Lease liability is measured at amortised cost using the effective interest method. Lease liability is re-measured when there is a change in the lease term, a change in its assessment of whether it will exercise a purchase, extension or termination option or a revised in-substance fixed lease payment, a change in the amounts expected

to be payable under a residual value guarantee and a change in future lease payments arising from change in an index or rate.

When the lease liability is re-measured corresponding adjustment is made to the carrying amount of the right-of-use asset. If the carrying amount of the right-of-use asset has been reduced to zero it will be recorded in statement of profit and loss.

Right-of-use asset and lease liabilities are presented separately in the balance sheet.

The Group has elected not to recognize right-of-use assets and lease liabilities for short term leases. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

Lessor

At the commencement or modification of a contract, that contains a lease component, the Group allocates the consideration in the contract, to each lease component, on the basis of its relative standalone prices.

At the inception of the lease, it is determined whether it is a finance lease

or an operating lease. If the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset, then it is a financial lease, otherwise it is an operating lease.

If the lease arrangement contains lease and non-lease components, then the consideration in the contract is allocated using the principles of IND AS 115. The Group tests for the impairment losses at the year end. Payment received under operating lease is recognized as income on straight line basis, over the lease term.

The accounting policies applicable to the Group as a lessor, in the comparative period, were not different from IND AS 116.

n. Income Tax

Income tax expense comprises current tax expense and deferred tax expense / income. It is recognized in profit or loss except to the extent that it relates to items recognized directly in equity or in other comprehensive income. In which case, the tax is also recognized directly in equity or other comprehensive income, respectively.

Current Tax

Current tax comprises the expected tax payable or recoverable on the taxable profit or loss for the year and any adjustment to the tax payable or recoverable in respect of previous years. It is measured using tax rates enacted or substantively enacted by the end of the reporting period. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretations and establishes provisions where appropriate.

- Current tax assets and liabilities are offset only if, the Group has a legally enforceable right to set off the recognized amounts; and
- Intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Deferred Tax

Deferred Income tax is recognized in respect of temporary difference between the carrying amount of assets and liabilities for financial reporting purpose and the amount considered for taxation purpose.

Deferred tax assets are recognized for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that sufficient taxable

profit will be available to allow the benefit of part or all of that deferred tax asset to be utilized.

Unrecognized deferred tax assets are reassessed at each reporting date and recognized to the extent that it has become probable that future taxable profits will be available against which they can be recovered.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are not recognized for temporary differences between the carrying amount and tax base of investments in subsidiaries, branches, associates and interest in joint arrangements where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future

Deferred tax assets and liabilities are offset only if:

 the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and

ii. the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

Deferred tax asset / liabilities in respect of temporary differences which originate and reverse during the tax holiday period are not recognized. Deferred tax assets / liabilities in respect of temporary differences that originate during the tax holiday period but reverse after the tax holiday period are recognized.

Minimum Alternate Tax (MAT) credit is recognized as an asset only when and to the extent there is a convincing evidence that the Group will pay normal tax during the specified period.

o. Foreign Currency Transactions and Translation

i. Functional and
 Presentation currency
 The Consolidated financial
 statements are prepared in
 Indian Rupees (INR "₹")
 which is also the Parent
 Company's functional
 currency.

Transactions and balances

Foreign currency transactions are recorded on initial recognition in the functional currency using the exchange rate at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Nonmonetary items that are measured based on historical cost in a foreign currency are translated using the exchange rate at the date of the initial transaction. Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rate at the date the fair value is determined.

Exchange differences arising on the settlement or translation of monetary items are recognized in profit or loss in the year in which they arise except for the qualifying cash flow hedge, which are recognized in other comprehensive income to the extent that the hedges are effective.

Tax charges and credits attributable to exchange differences on those monetary items are also recorded in other comprehensive income, qualifying cash flow hedge to the extent that the hedges are effective.

In respect of non-monetary items, where a gain or

loss is recognized in other comprehensive income as required by other Ind AS, the exchange component of that gain or loss is also recognized in other comprehensive income

Group Companies

On consolidation, the assets and liabilities of foreign operations are translated into INR at the rate of exchange prevailing at the reporting date and their statements of profit and loss are translated at average rate during the year. The exchange differences arising on translation for consolidation are recognized in other comprehensive income and accumulated in equity under the heading Exchange differences on translating the financial statements of foreign operations.

When a foreign operation is disposed of in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount of exchange differences related to that foreign operations recognized in Exchange differences on translating the financial statements of foreign operations is reclassified to Consolidated Statement of Profit and Loss as part of the gain or loss on disposal.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amount of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the closing rate of exchange at the reporting date.

p. Government grants

Government grants, including non-monetary grants at fair value are recognized when there is reasonable assurance that the grants will be received and the Group will comply with all the attached conditions.

When the grant relates to an expense item, it is recognized as income on a systematic basis over the periods necessary to match them with the costs that they are intended to compensate.

Government grants relating to purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to the profit and loss on a straight-line basis over the expected lives of the related assets.

g. Dividend

The Group recognizes a liability for any dividend declared but not distributed at the end of the reporting period, when the distribution is authorized and the distribution is no longer at the discretion of the Group on or before the end of the reporting period. A corresponding amount is recognized directly in equity.

r. Earnings Per Share

Basic Earnings per share is calculated by dividing the profit or loss for the period attributable to the equity shareholders by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the profit or loss for the period attributable to the equity shareholders and the weighted average number of equity shares outstanding during the period is adjusted to take into account:

- The after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- Weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

s. Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (CODM) as defined in Ind

AS-108 'Operating Segments' for allocating resources and assessing performance.

The Group has identified geographical segments as its reporting segments based on the CODM approach.

t. Exceptional Items

In certain cases when, the size, type or incidence of an item of income or expenses, pertaining to the ordinary activities of the Group is such that its disclosure improves the understanding of the performance of the Group, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying the Consolidated financial statements.

2.5 Standards issued but not yet effective

The Ministry of Corporate
Affairs ('MCA') notifies new
standards or amendments to
the existing standards under
Companies (Indian Accounting
Standards) Amendment Rules
as issued from time to time.
ON March 31, 2023 MCA
amended the Companies (Indian
Accounting Standards) Rules,
2015 by issuing the Companies
(Indian Accounting Standards)
Amendment Rules, 2023,
applicable from April 1, 2023, as
below:

A. Ind AS 1 – Presentation of Financial Statements
The amendment require companies to disclose their material accounting

policies rather than their significant accounting policies. Accounting policy information, together with other information, is material when it can reasonably be expected to influence decisions of primary users of general-purpose financial statements. The Group does not expect this amendment to have any significant impact in its consolidated financial statements.

- B. Ind AS 12, Income Taxes The amendment clarify how companies account for deferred tax on transactions such as leases
- and decommissioning obligations. The amendments narrowed the scope of the recognition exemption in paragraphs 15 and 24 of Ind AS 12 (recognition exemption) so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences. The Group does not expect this amendment to have any significant impact in its consolidated financial statements.
- C. Ind AS 8, Accounting
 Policies, Changes in
 Accounting estimates and

errors The amendments will help entities to distinguish between accounting policies and accounting estimates. The definition of a change in accounting estimates has been replaced with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements to be measured in a way that involves measurement uncertainty. The Group does not expect this amendment to have any significant impact in its consolidated financial statements.

Note 3: Property, Plant and Equipment

												₹ Crore
				ð	Owned Assets					Assets given on lease	n on lease	
PARTICULARS	Freehold Land	Leasehold Land	Buildings	Leasehold Improvements	Plant and Equipment	Furniture and Fixtures	Vehicles	Office Equipment	Computers	Building	Vehicles	Total
Year ended March 31, 2023												
Gross carrying amount												
Opening gross carrying amount	61.33	85.62	571.09	56.73	939.12	35.79	63.68	41.39	74.62	90.26	1.53	2,021.16
Additions			26.16	12.73	248.76	1.93	10.30	9.21	11.92			321.01
Disposals			(0.55)	(0.57)	(19.58)	(0.33)	(9:36)	(2.00)	(09.6)		(0.08)	(42.07)
Hyperinflationary adjustment #	0.03		5.80		2.00	(1.41)	0.15	4.56	2.64		'	13.77
Other Adjustments (consist of exchange difference on translation of foreign operations)	1.41	(3.03)	12.13	0.02	3.28	(1.35)	(2.95)	(2.10)	(1.75)	1	0.06	5.72
Closing Gross Carrying Amount	62.77	82.59	614.63	68.91	1,173.58	34.63	61.82	51.06	77.83	90.26	1.51	2,319.59
Accumulated Depreciation												
Opening Accumulated Depreciation	,	8.83	108.70	43.77	449.04	15.53	32.94	23.85	54.73	7.33	1.53	746.25
Depreciation charge during the year	•	1.12	20.41	7.76	103.10	3.67	10.40	4.35	10.47	-	-	161.28
Additional depreciation due to hyperinflation #	•	1	0.97	•	0.62	0.35	0.15	0.72	0.76	•	1	3.57
Disposals		'	(0.21)	(0.50)	(15.47)	(0:30)	(7.95)	(1.69)	(9.45)		(0.08)	(35.65)
Hyperinflationary adjustment #	•	-	1.36	•	(0.11)	(1.81)	(0.16)	0.35	2.34	-	-	1.97
Other Adjustments (consist of exchange difference on translation of foreign operations)	•	(0.21)	3.84	0.53	4.35	(0.51)	(1.64)	(0.73)	(0.94)	ı	0.08	4.77
Closing Accumulated Depreciation	•	9.74	135.07	51.56	541.53	16.93	33.74	26.85	57.91	7.33	1.53	882.19
Net Carrying Amount	62.77	72.85	479.56	17.35	632.05	17.70	28.08	24.21	19.92	82.93	(0.02)	1,437.40

-	1)
1	Ξ
-	Э
	÷
C	ر
	٦.

				ð	Owned Assets					Assets given on lease	n on lease	
PARTICULARS	Freehold Land	Leasehold Land	Buildings	Leasehold Improvements	Plant and Equipment	Furniture and Fixtures	Vehicles	Office Equipment	Computers	Building	Vehicles	Total
Year ended March 31, 2022												
Gross carrying amount												
Opening gross carrying amount	59.05	85.25	526.53	52.30	806.74	36.97	58.27	36.12	63.65	90.26	1.83	1,816.94
Additions		0.02	20.08	6.92	122.62	3.41	10.05	3.40	14.52			181.02
Disposals			(1.49)	(0.49)	(15.38)	(6.62)	(6.02)	(0.42)	(7.55)		(0.40)	(38.37)
Hyperinflationary Adjustments #	0.04	'	96.9	'	7.47	1.61	0.14	2.31	3.35	,	'	21.88
Other Adjustments (consist of exchange difference on translation of foreign operations)	2.27	0.35	19.01	(2.00)	17.67	0.42	1.24	(0.02)	0.65	1	0.10	39.69
Closing Gross Carrying Amount	61.33	85.62	571.09	56.73	939.12	35.79	89.69	41.39	74.62	90.26	1.53	2,021.16
Accumulated Depreciation												
Opening Accumulated Depreciation	-	7.66	83.63	35.98	360.77	16.79	25.82	18.11	48.80	7.33	1.83	606.72
Depreciation charge during the year	-	1.11	20.77	6.42	83.41	3.48	11.13	4.29	10.47	•	-	141.08
Additional depreciation due to hyperinflation #	ı	•	0.77	•	1.32	0.33	(0.11)	0.54	(0.09)	•	ı	2.76
Disposals	-	-	(0.42)	(0.49)	(10.18)	(6.57)	(5.11)	(0.42)	(7.39)	-	(0.40)	(30.98)
Hyperinflationary Adjustments#	-	-	1.41	-	5.71	1.01	0.26	1.30	2.33	-	-	12.02
Other Adjustments (consist of exchange difference on translation of foreign operations)	•	0.06	2.54	1.86	8.01	0.49	0.95	0.03	0.61	1	0.10	14.65
Closing Accumulated Depreciation	•	8.83	108.70	43.77	449.04	15.53	32.94	23.85	54.73	7.33	1.53	746.25
Net Carrying Amount	61.33	76.79	462.39	12.96	490.08	20.26	30.74	17.54	19.89	82.93	•	1,274.91

Refer Note 54 for property, plant and equipment pledged as security against borrowings.

Ind AS 29 "Financial Reporting in Hyperinflationary Economies" has been applied to the Group's entities with a functional currency of Argentina Peso. Ind AS 21 "The Effects of Changes in Foreign Exchange Rates" has been applied to translate the financial statements of such entities for consolidation.

Note 4 : Capital Work-In-Progress

₹ Crore	

Ageing as at March 31, 2023	Amount				
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	16.85	0.46	0.50	0.92	18.73
Projects temporarily suspended	0.07	-	-	-	0.07
CWIP -assets not categorised as projects					22.81
Total	16.92	0.46	0.50	0.92	41.61
Ageing as at March 31, 2022				Amount	
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	67.91	2.07	0.40	0.52	70.90
Projects temporarily suspended	-	-	-	-	-
CWIP -assets not categorised as projects	-	-	-	-	43.85
Total	67.91	2.07	0.40	0.52	114.75

₹ Crore

Overdue CWIP projects- expected period of completion as at March 31, 2023		To be cor	mpleted in	
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years
Project 1	1.13			

Overdue CWIP projects- expected period of completion as at March 31, 2022	To be completed in			
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years
Project 1	0.86			
Project 2	7.73			

Note 5 : Leases

_	
As a	lessee

Right-of-Use assets				₹ Crore
	Building	Plant and Equipment	Vehicles	Total
Recognised at April 1, 2022	93.74	2.88	1.83	98.45
Additions/ (deletions) during the year	24.88	2.64	12.63	40.15

	Building	Equipment	Vehicles	Total
Recognised at April 1, 2022	93.74	2.88	1.83	98.45
Additions/ (deletions) during the year	24.88	2.64	12.63	40.15
Depreciation charge for the year	(37.64)	(1.34)	(2.53)	(41.51)
Exchange difference	(0.49)	0.26	(0.19)	(0.42)
Balance as at March 31, 2023	80.49	4.44	11.74	96.67
Recognised at April 1, 2021	88.04	2.03	1.06	91.13
Additions/ (deletions) during the year	38.38	1.68	1.08	41.14
Depreciation charge for the year	(32.97)	(0.94)	(0.45)	(34.36)
Exchange difference	0.29	0.11	0.14	0.54
Balance as at March 31, 2022	93.74	2.88	1.83	98.45

Maturity analysis - contractual undiscounted cash flows:

₹ Crore

Lease liabilities	As at March 31, 2023	As at March 31, 2022
Less than one year	44.12	37.30
One to three years	56.61	62.18
Three to five years	8.98	7.36
More than five years	0.35	1.05
Total undiscounted lease liabilities	110.06	107.89

₹ Crore

Lease liabilities (discounted value)	As at March 31, 2023	As at March 31, 2022
Non-current Non-current	57.61	64.44
Current	38.01	32.24
Total	95.62	96.68

Amounts recognized in statement of profit and loss:

₹ Crore

Particulars	As at March 31, 2023	As at March 31, 2022
Expenses relating to short-term leases	57.88	65.35
Expenses relating to low value leases	2.67	1.37
Total	60.55	66.72

As a lessor:

Amounts recognized in statement of profit and loss:

Particulars	Year ended March 31, 2023	Year ended March 31, 2022
Operating lease income	11.30	10.97

Undiscounted lease payments to be received after	March 31, 2023	March 31, 2022
Less than one year	10.86	10.86
One to three years	16.65	22.63
Three years to five years		-
Total undiscounted lease payments	27.51	33.49

Note 6 : Intangible Assets

	Goodwill	Othe	r Intangible asse	Intangible assets		
PARTICULARS	(Refer note 52)	Trademarks and Brands *	Computer Software	Technical Knowhow	Intangible assets	
Year ended March 31, 2023						
Opening Gross carrying amount	5,408.42	2,674.47	144.14	0.10	2,818.71	
Additions	-	0.55	10.26	-	10.81	
Disposals	-	(1.18)	(15.66)	-	(16.84)	
Hyperinflationary adjustment #	-	2.55	4.75	-	7.30	
Other Adjustments (consist of exchange difference on translation of foreign operations)	448.08	154.25	1.45	-	155.70	
Closing Gross Carrying Amount	5,856.50	2,830.64	144.94	0.10	2,975.68	
Accumulated Amortisation/ Impairment						
Opening Accumulated Amortisation/ Impairment	31.63	233.83	115.63	0.10	349.56	
Amortization recognised for the year	-	15.86	13.30	-	29.16	
Additional amortisation due to hyperinflation #	-	0.44	0.33	-	0.77	
Disposals	-	(1.18)	(15.66)	-	(16.84)	
Impairment (Refer Note 52)	-	6.03	-	-	6.03	
Hyperinflationary adjustment #	-	2.38	4.11	-	6.49	
Other Adjustments (consist of exchange difference on translation of foreign operations)	2.62	21.69	1.48	-	23.17	
Closing Accumulated Amortisation/ Impairment	34.25	279.05	119.19	0.10	398.34	
Net Carrying Amount	5,822.25	2,551.59	25.75	-	2,577.34	

₹ Crore

	Goodwill	Othe	r Intangible asse	ts	Total Other
PARTICULARS	(Refer note 52)	Trademarks and Brands *	Computer Software	Technical Knowhow	Intangible assets
Year ended March 31, 2022					
Opening Gross carrying amount	5,160.54	2,592.26	129.80	0.10	2,722.16
Additions	-	0.15	8.80	-	8.95
Disposals	-	(9.32)	(1.01)	-	(10.33)
Hyperinflationary adjustment #	-	3.42	4.37	-	7.79
Other Adjustments (consist of exchange difference on translation of foreign operations)	247.88	87.96	2.18	-	90.14
Closing Gross Carrying Amount	5,408.42	2,674.47	144.14	0.10	2,818.71
Accumulated Amortisation/ Impairment					
Opening Accumulated Amortisation	30.69	153.67	94.82	0.10	248.59
Amortisation recognised for the year	-	15.10	14.86	-	29.96
Additional amortisation due to hyperinflation #	-	0.36	1.41		1.77
Disposals	-	(2.77)	(0.88)	-	(3.65)
Impairment (Refer Note 52)	-	53.64	-	-	53.64
Hyperinflationary adjustment #	-	3.03	3.51	-	6.54
Other Adjustments (consist of exchange difference on translation of foreign operations)	0.94	10.80	1.91	-	12.71
Closing Accumulated Amortisation/ Impairment	31.63	233.83	115.63	0.10	349.56
Net Carrying Amount	5,376.79	2,440.64	28.51	-	2,469.15

NOTE:

* Includes trademarks / brands amounting to ₹ 2,329.42 crore (Mar-31-2022 : ₹ 2,219.18 crore) that have an indefinite life and are tested for impairment at every year end. Based on analysis of all relevant factors (brand establishment, stability, types of obsolescence etc.), there is no foreseeable limit to the period over which the assets are expected to generate net cash inflows for the Company. Refer Note 52 for details of impairment for trademarks / brands with indefinite useful life.

Ind AS 29 "Financial Reporting in Hyperinflationary Economies" has been applied to the Group's entities with a functional currency of Argentina Peso . Ind AS 21 "The Effects of Changes in Foreign Exchange Rates" has been applied to translate the financial statements of such entities for consolidation. Refer Note 2.1 (e) for impact of these standards.

Note 6A: Intangible Assets under Development

Intangible assets under development ageing schedule

Αs	at	March	31.	2023

Intangible assets under development ageing	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
CWIP -assets not categorised as projects	-	-	-	-	3.81
Total	-	-	-	-	3.81

As at March 31, 2022

Intangible Assets under Development ageing	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
CWIP -assets not categorised as projects	-	-	-	-	1.69
Total	-	-	-	-	1.69

Note:

There are no projects whose completion is overdue or exceeded the cost as compared to its original plan. There are no suspended projects.

Note 7: Other Investments (Non-Current)

₹ Crore

Quoted, fully paid up: At Amortised Cost Investments in Government Bonds 640.25 Investments in Target Mutual fund 199.08 Unquoted, fully paid up:		Amo	Amounts			
At Amortised Cost Investments in Government Bonds 640.25 Investments in Target Mutual fund 199.08 Unquoted, fully paid up: At amortised cost Investments in Deposits with Non-Banking Financial Companies - Total 839.33 Aggregate Amount of Unquoted Investments - Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33			As at March 31, 2022			
Investments in Government Bonds 640.25 Investments in Target Mutual fund 199.08 Unquoted, fully paid up: At amortised cost Investments in Deposits with Non-Banking Financial Companies - Total 839.33 Aggregate Amount of Unquoted Investments - Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Quoted, fully paid up:					
Investments in Target Mutual fund Unquoted, fully paid up: At amortised cost Investments in Deposits with Non-Banking Financial Companies Total 839.33 Aggregate Amount of Unquoted Investments Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	At Amortised Cost					
Unquoted, fully paid up: At amortised cost Investments in Deposits with Non-Banking Financial Companies Total 839.33 Aggregate Amount of Unquoted Investments Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Investments in Government Bonds	640.25	145.92			
At amortised cost Investments in Deposits with Non-Banking Financial Companies Total 839.33 Aggregate Amount of Unquoted Investments Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Investments in Target Mutual fund	199.08	-			
Investments in Deposits with Non-Banking Financial Companies Total 839.33 Aggregate Amount of Unquoted Investments - Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Unquoted, fully paid up:					
Total 839.33 Aggregate Amount of Unquoted Investments Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	At amortised cost					
Aggregate Amount of Unquoted Investments - Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Investments in Deposits with Non-Banking Financial Companies	-	25.20			
Aggregate Amount of Quoted Investments 839.33 Aggregate Market Value of Quoted Investments 839.33	Total	839.33	171.12			
Aggregate Market Value of Quoted Investments 839.33	Aggregate Amount of Unquoted Investments	-	25.20			
50 5	Aggregate Amount of Quoted Investments	839.33	145.92			
Aggregate Provision for Impairment in the Value of Investments	Aggregate Market Value of Quoted Investments	839.33	145.92			
Aggregate Provision for impairment in the value of investments	Aggregate Provision for Impairment in the Value of Investments	-	-			

Note 8: Loans (Non-Current)

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Unsecured, Considered Good, Unless Otherwise Stated		
Loans to Employees	0.03	0.03
Total	0.03	0.03

Note 9: Other Non-Current Financial Assets

	As at March 31, 2023	As at March 31, 2022
Unsecured, Considered Good, Unless Otherwise Stated		
Security Deposits	21.01	23.74
Others	0.60	1.35
TOTAL	21.61	25.09

Note 10: Income Taxes

A Income tax expense consists of the following:

Tax expense recognised in the Statement of Profit and Loss

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Current Tax:		
Current tax on profits for the year	396.25	397.31
Deferred tax (net)	7.21	9.15
MAT Credit Recognised (adjustment on account of previous period audit)	(6.00)	(37.23)
MAT credit utilised	32.81	2.64
Total income tax expense	430.27	371.87

Deferred tax is in respect of origination and reversal of temporary differences.

ii Current Tax and Deferred Tax related to items recognised in Other Comprehensive Income during the year:

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
On remeasurements of defined benefit plans		
Deferred tax	(1.74)	(1.76)
On revaluation of cash flow hedges		
Deferred tax	(0.07)	-
TOTAL	(1.81)	(1.76)

B Reconciliation of tax expense and the accounting profit

The reconciliation between estimated income tax expense at statutory income tax rate and income tax expense reported in Consolidated Statement of Profit and Loss is given below:

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Profit Before Tax	2,132.73	2,155.26
Statutory Income tax rate	32.70%	31.94%
Expected income tax expense	697.50	688.35
Tax effect of adjustments to reconcile expected Income Tax Expense to reported		
Income Tax Expense:		
Deduction under Sec 80IC & 80IE of Indian Income Tax Act, 1961	(300.53)	(290.67)
Effect of other tax offsets	1.39	4.16
Tax impact of income not subject to tax	(3.26)	(3.36)
Tax effects of amounts which are not deductible for taxable income	12.61	10.91
Tax effect on divestment of investment in associate	-	(16.54)
Reversal of DTA due to rate change	-	(25.54)
Adjustments for current tax of prior periods (Excess MAT utilised) (Refer note (e)	// OO	(27.22)
below)	(6.00)	(37.23)
Deferred Tax Asset not recognised on losses	60.03	42.49
Tax benefits in overseas jurisdictions	(33.97)	(10.46)
Others	2.50	9.76
Total income tax expense	430.27	371.87

The Company benefits from the tax holiday available to units set up under section 80-IC and 80-IE of Income Tax Act, 1961.

 $These \ tax\ holidays\ are\ available\ for\ a\ period\ of\ ten\ years\ from\ the\ date\ of\ commencement\ of\ operations.$

C Tax Assets And Liabilities

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Non-Current Tax Assets (net)	101.32	89.63
Current Tax Liabilities (net)	14.71	22.22

D Deferred Tax Assets (Net Of Liabilities):

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Deferred Tax Liability on account of :		
Property, Plant and Equipment	(28.49)	(41.61)
Intangible assets	(196.19)	(193.27)
Others	(5.17)	(1.16)
Deferred Tax Asset on account of :	-	
Defined benefit obligations	16.52	21.08
Intangible assets	336.44	336.72
Provisions	53.50	72.69
MAT credit	482.74	509.46
Others (includes hyperinflation)	43.40	27.60
Total Deferred Tax Assets	702.75	731.51

E Deferred Tax Liabilities (Net Of Assets):

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Deferred Tax Liability on account of :		
Property, Plant and Equipment	(27.52)	(19.65)
Intangible assets	(229.00)	(175.11)
Others	(5.61)	-
Deferred Tax Asset on account of :		
Defined benefit obligations	-	6.23
Provisions	38.83	21.69
Tax losses	136.98	101.39
Others	24.81	13.51
Total Deferred Tax (Liabilities)	(61.51)	(51.94)
Net Deferred Tax (Liabilities) / Assets	641.24	679.57

F Movement in Deferred Tax (Liabilities) / Asset

	Property, plant and equipment			benefit obligations		MAT Credit	Other Deferred Tax Asset	Deferred Tax Liability / Asset (net)
As at April 1, 2021	(60.99)	(35.53)	(0.10)	51.21	85.60	474.87	122.70	637.76
Charged/(credited) :								
- to profit or loss	(0.27)	(13.01)	(1.06)	(22.14)	8.78	34.59	18.55	25.44
- foreign currency translation	-	16.88	-	-	-	-	-	16.88
- to other comprehensive income	-	-	-	(1.76)	-		-	(1.76)
-to reserves	-	-	-	-	-	-	1.25	1.25

As at March 31, 2022	(61.26)	(31.66)	(1.16)	27.31	94.38	509.46	142.50	679.57
Charged/(credited) :								
- to profit or loss	5.25	(51.46)	(9.62)	(9.05)	(2.05)	(26.71)	55.08	(38.56)
- foreign currency translation	-	(5.63)	-	-	-	-	-	(5.63)
- to other comprehensive income	-	-	-	(1.74)	-		(0.07)	(1.81)
-to reserves	-	-	-	-	-	-	7.67	7.67
As at March 31, 2023	(56.01)	(88.75)	(10.78)	16.52	92.33	482.75	205.18	641.24

- (a) The Group offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.
- (b) Significant management judgment is required in determining provision for income tax, deferred tax assets (including MAT credit) and liabilities and recoverability of deferred income tax assets. The recoverability of deferred income tax assets is based on estimates of taxable income and the period over which deferred income tax assets will be recovered.
- (c) The Group has not recognized deferred tax liability on undistributed profits of its subsidiaries and associates amounting to ₹ 1,640.96 crores (Mar-31-2022 : ₹ 1,110.82 crores) because it is able to control the timing of the reversal of temporary differences associated with such undistributed profits and it is probable that such differences will not reverse in the foreseeable future.
- (d) MAT paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Group will pay normal income tax against which the MAT paid will be adjusted.
 - During the year the Group has utilized/(recognised) MAT credit of $\ref{thmatcolor}$ 26.71 crores (Mar-31-2022 : ($\ref{thmatcolor}$ 37.23 crores)) . Group has re-assessed its utilization of MAT credit, considering business projections, benefits available from tax holiday, remaining period for such benefits etc based on which there is reasonable certainty of utilizing the balance credit of $\ref{thmatcolor}$ 482.74 crores (Mar-31-2022 : $\ref{thmatcolor}$ 509.46 crores) in future years against the normal tax expected to be paid in those years.
- (e) During the year ended March 31, 2023, the group has reassessed tax benefits under section 80IE of the Income tax Act for financial year 2020-21 based on which incremental Minimum alternate tax credit of ₹ 6 crore (Mar-31-2022: ₹ 37.23 crores) has been recognised.
- (f) New provision inserted in the income tax act (Sept 2019) with effect from fiscal year 2019-20, allows any domestic company to pay income tax in India at the rate of 25.17% subject to condition they will not avail any incentive or exemptions. The lower rate is an option and companies can continue to account based on the old rates. The Group has plants located in North-east region enjoying income tax exemption, and the effective rate based on the tax exemption plants is lower than 25.17%, so Group decided to not opt for lower rate in FY 2022-23
- (g) Based on internal projections the Group plans to opt for the lower tax rate in FY 2024-25 and remeasured the deferred taxes at the lower tax rate expected to be availed in the future. Accordingly, the Group has reversed deferred tax assets/liabilities recognised in earlier years at the tax rates enacted during those years, to the extent they are likely to reverse after 31st March 2024. The impact of such reversal was ₹ (1.28 crore) for the year ended March 31, 2023 (Year ended March 31, 2022: ₹ 1.11 crore).

Note 11: Other Non-Current Assets

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Capital Advances		
Considered Good	17.79	54.09
Considered Doubtful	0.86	1.00
Less: Provision for Doubtful Advances	(0.86)	(1.00)
Balances with Government Authorities	30.41	38.69
Other non-current assets		
Considered Good-Unsecured	0.48	0.89
	0.48	0.89
TOTAL	48.68	93.67

Note 12: Inventories

₹ Crore

	As at March 31, 2023	As at March 31, 2022
(Valued at lower of cost and net realizable value)		
Raw Materials (Including Packing Materials)	873.96	1,269.76
Goods-in Transit	37.60	22.01
	911.56	1,291.77
Work-in-Progress	69.20	90.51
Finished goods	469.42	654.79
Stock-in-Trade	61.57	67.83
Stores and Spares	25.40	24.95
TOTAL	1,537.15	2,129.85

Refer Note 54 for Assets pledged as security

During the year ended March 31, 2023 an amount of ₹ 3.05 crore (31-Mar-22 ₹ (5.48) crore) was debited /(credited) to the statement of Profit and Loss on account of write off/ write back of inventories (net) including damaged and slow moving inventory.

Note 13: Investments (Current)

	Amounts		
	As at March 31, 2023	As at March 31, 2022	
Quoted, fully paid up:			
At Fair Value through Profit or Loss			
Investments in Mutual Funds	943.99	389.51	
At Amortised Cost			
Investments in Non-convertible Debentures with Non-Banking Financial Companies	728.37	127.19	
Investments in Commercial Papers with Non-Banking Financial Companies	342.02	49.98	
Unquoted, fully paid up:			
At Amortised Cost			
Investments in Deposits with Non-Banking Financial Companies	175.27	277.63	
TOTAL	2,189.65	844.31	
Aggregate amount of unquoted investments	175.27	277.63	
Aggregate amount of quoted investments	2,014.38	566.68	
Aggregate Market Value of quoted Investments	2,014.38	566.68	

Note 14: Trade Receivables

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Considered Good- Secured	0.68	0.68
Considered Good - Unsecured	1,244.60	1,115.64
Trade Receivables - credit impaired	67.90	59.79
Less: Impairment allowance for Doubtful Debts	(67.90)	(59.79)
TOTAL	1,245.28	1,116.32

Refer credit risk in note 49 (B)

Refer Note 54 for Assets pledged as security

Note:

There are no outstanding trade receivables which resulted into significant increase in credit risk apart from receivables which are impaired and provided.

Trade Receivables ageing schedule

₹ Crore

	Outst	anding for f	ollowing per	iods from du	ie date of pay	ment	
As on March 31, 2023	Not due	Up to 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed trade receivables- considered good	937.44	283.39	18.78	4.69	-	0.98	1,245.28
Undisputed trade receivables- which have significant increase in risk	-	-	-	-	-	-	-
Undisputed trade receivables- credit impaired	-	0.02	16.89	31.63	5.53	7.77	61.84
Disputed trade receivables- considered good	-	-	-	-	-	-	-
Disputed trade receivables- which have significant increase in risk	-	-	-	-	-	-	-
Disputed trade receivables- credit impaired	-	0.12	0.05	0.82	0.73	4.34	6.06
Provision for bad and doubtful debts							(67.90)
Total	937.44	283.53	35.72	37.14	6.26	13.09	1,245.28

	Outstanding for following periods from due date of payment						
As on March 31, 2022	Not due	Up to 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed trade receivables- considered good	791.21	315.27	7.26	2.30	0.19	0.09	1,116.32
Undisputed trade receivables- which have significant increase in risk	-	-	-	-	-	-	-
Undisputed trade receivables- credit impaired	-	0.37	10.43	10.74	26.31	3.87	51.72
Disputed trade receivables- considered good	-	-	-	-	-	-	-
Disputed trade receivables- which have significant increase in risk	-	-	-	-	-	-	-
Disputed trade receivables- credit impaired	0.01	0.26	0.90	0.61	4.38	1.91	8.07
Provision for bad and doubtful debts							(59.79)
Total	791.22	315.90	18.59	13.65	30.88	5.87	1,116.32

Note 15A: Cash and Cash Equivalents

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Balances with Banks		
- In Current Accounts	293.47	672.50
- Deposits with less than 3 months original maturity	51.26	74.63
	344.73	747.13
Cheques, Drafts on Hand	3.46	1.62
Cash on hand	9.43	2.17
TOTAL	357.62	750.92

Note 15B: Other Bank Balances

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Deposits with maturities more than 3 months but less than 12 months	19.42	341.67
In Unpaid Dividend Accounts	13.68	15.18
TOTAL	33.10	356.85

NOTES:

The fixed deposits include deposits under lien against bank guarantees ₹ 4.36 crore (Mar-31-2022 : ₹ 4.23 crore)

Note 16: Loans (Current)

	As at March 31, 2023	As at March 31, 2022
Unsecured, Considered Good, Unless Otherwise Stated		
Loans to Employees	0.05	0.05
TOTAL	0.05	0.05

Note 17: Other Current Financial Assets

	_
Ŧ	~

	As at March 31, 2023	As at March 31, 2022
Security Deposits	3.88	4.15
Derivatives		
Interest rate swaps used for hedging		0.26
Cross Currency Interest rate swap used for hedging	0.46	-
Foreign-exchange forward contracts used for hedging	1.03	0.11
Refunds/Incentives receivables from Govt. Authorities		
Considered Good	21.18	29.84
Considered Doubtful	18.65	22.56
Less: Impairment allowance for doubtful advances	(18.65)	(22.56)
	21.18	29.84
Others (includes insurance claim receivables & export incentive receivables)	15.76	7.47
TOTAL	42.31	41.83

Note 18: Other Current Assets

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Balances with Government Authorities	151.65	180.58
Contract Assets (right to receive inventory)	9.50	12.42
Other Advances (includes vendor advances & prepaid expenses)		
Considered Good	239.66	254.14
Considered Doubtful	1.29	1.00
Less: Provision for Doubtful Advances	(1.29)	(1.00)
	239.66	254.14
TOTAL	400.81	447.14

Note 19: Share Capital

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Authorised		
1,030,000,000 Equity Shares (Mar-31-2022 : 1,030,000,000) of ₹ 1 each	103.00	103.00
10,000,000 Preference Shares (Mar-31-2022 : 10,000,000) of ₹ 1 each	1.00	1.00
Issued		
1,022,726,442 Equity Shares (31-Mar-22: 1,022,612,203) of ₹ 1 each	102.27	102.26
Subscribed and Fully Paid up		
1,022,695,318 Equity Shares (31-Mar-22: 1,022,581,079) of ₹ 1 each fully paid up	102.27	102.26
TOTAL	102.27	102.26

NOTES:

- a) During the year, the Company has issued 1,14,239 equity shares (31-Mar-2022: 94,806) under the Employee Stock Grant Scheme.
- b) 31,124 Right Issue equity shares (31 March 2022 : 31,124 equity shares) are kept in abeyance due to various suits filed in courts / forums by third parties for which final order from courts/claim is awaited.
- c) The reconciliation of number of equity shares outstanding and the amount of share capital at the beginning and at the end of the reporting period:

	As at March 31, 2023 As at March 31, 2023		2022	
	No. of Shares	₹ Crore	No. of Shares	₹ Crore
Shares outstanding at the beginning of the year	1,022,581,079	102.26	1,022,486,273	102.25
Add : Shares Issued on exercise of employee	444.000	0.04	04.004	0.04
stock grant scheme	114,239	0.01	94,806	0.01
Shares outstanding at the end of the year	1,022,695,318	102.27	1,022,581,079	102.26

d) Terms / rights attached to equity shares

The Company has issued only one class of equity shares having a par value of ₹ 1 each. Each equity shareholder is entitled to one vote per share.

During the year ended 31 March 2023 the amount of per share dividend recognised as distribution to equity shareholders was Nil (31 March 2022: NIL).

e) Details of shareholders holding more than 5% shares in the Company:

Name of the Shareholder	As at March 31, 2023		As at March 31, 2022	
Name of the Shareholder	No. of Shares	% held	No. of Shares	% held
Godrej & Boyce Manufacturing Co Ltd	75,011,445	7.33	75,011,445	7.34
Godrej Industries Limited	242,812,860	23.74	242,812,860	23.75
Godrej Seeds & Genetics Limited	280,500,000	27.43	280,500,000	27.43

f) Shares Reserved for issue under options

The Company has 9,90,235 (previous year 6,16,102) equity shares reserved for issue under Employee Stock Grant Scheme as at March 31, 2023.(As detailed in Note 45)

g) Information regarding aggregate number of equity shares during the five years immediately preceding the date of Balance Sheet:

During the year 2018-19, pursuant to the approval of Shareholders, Company has allotted 340,722,032 number of fully paid Bonus shares on Sep 17,2018 in the ratio of one equity share of \mathfrak{T} 1 each fully paid up for every two existing equity shares of \mathfrak{T} 1 each fully paid up.

During the year 2017-18, pursuant to the approval of Shareholders, Company has allotted 340,600,816 number of fully paid Bonus shares on June 27,2017 in the ratio of one equity share of ₹ 1 each fully paid up for every one existing equity shares of ₹ 1 each fully paid up.

The Company has not issued shares for consideration other than cash and has not bought back any shares during the past five years other than as reported above.

The Company has not allotted any shares pursuant to contract without payment being received in cash.

- h) There are no calls unpaid on equity shares, other than shares kept in abeyance as mentioned in Note (b) above.
- i) No equity shares have been forfeited.

j) Capital Management

The primary objective of the Group's capital management is to ensure that it maintains an efficient capital structure and healthy capital ratios to support its business and maximize shareholder value. The Group makes adjustments to its capital structure based on economic conditions or its business requirements. To maintain / adjust the capital structure the Group may make adjustments to dividend paid to its shareholders or issue new shares.

The Group monitors capital using the metric of Net Debt to Equity. Net Debt is defined as borrowings less cash and cash equivalents, fixed deposits and readily redeemable investments.

k) Details of shares held by promoters

As at 31 March 2023

Promoter Name	Class of Shares	No. of shares held at the end of the year	No. of shares held at the beginning of the Year	Change during the year	% Change during the year
Godrej Seeds & Genetics Limited	Equity	280,500,000	280,500,000	-	-
Godrej Industries Limited	shares	242,812,860	242,812,860	-	-
Godrej & Boyce Manufacturing Co. Ltd.	of	75,011,445	75,011,445	-	-
Rishad Kaikhushru Naoroji & Others (Partners Of Rkn Enterprises)	INR 1	13,438,500	13,438,500	-	-
Pheroza Jamshyd Godrej	each	9,640,700	9,640,700	-	_
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Fvc Family Trust)	fully paid	2,901,200	2,901,200	-	-
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Nvc Family Trust)		2,901,200	2,901,200	-	-
Tanya Dubash And Pirojsha Godrej (Trustees Of Tad Family Trust)		2,843,100	2,843,100	_	-
Nisaba Godrej And Pirojsha Godrej (Trustees Of Ng Family Trust)		2,843,100	2,843,100		_
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Family Trust)	-	2,843,100	2,843,100		_
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Hng	-				
Family Trust)		2,752,299	2,752,299	-	-
Sohrab Nadir Godrej	-	1,901,184	1,901,184		_
Burjis Nadir Godrej	-	1,901,172	1,901,172		_
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Bng Successor Trust)		1,312,441	1,312,441	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Sng Successor Trust)		1,312,429	1,312,429	-	-
Hormazd Nadir Godrej	-	461,314	461,314		_
Pirojsha Adi Godrej	-	370,129	370,129		_
Nisaba Godrej	-	370,087	370,087		_
Azaar Arvind Dubash	-	370,000	370,000		
Adi Barjorji Godrej	-	1,500	1,500		
Navroze Jamshyd Godrej	-	77	77		
Rishad Kaikhushru Naoroji	-	72	72		
Freyan Crishna Bieri	-	70	72		
Tanya Arvind Dubash	-	66	66		-
Nyrika Holkar	-	64	64		-
	-	63	63		-
Nadir Barjorji Godrej	-				-
Raika Jamshyd Godrej		50	50		-
Jamshyd Godrej And Others (Trustees Of The Raika Godrej Family Trust)		24	24	-	-
Adi Godrej, Tanya Dubash, Nisaba Godrej And Pirojsha Godrej (Trustees Of Abg Family Trust)		1	1	-	-
Tanya Dubash And Pirojsha Godrej (Trustees Of Tad Children Trust)		1	1		-
Nisaba Godrej And Pirojsha Godrej (Trustees Of Ng Children Trust)		1	1		-
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Children Trust)		1	1		-
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Lineage Trust)		1	1		-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Nbg Family Trust)		1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Rng Family Trust)		1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Bng Family Trust)		1	1	-	-
Nadir Godrej, Hormazd Godrej And Burjis Godrej (Trustees Of Bng Lineage Trust)		1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Sng Family Trust)		1	1	-	-
Nadir Godrej, Hormazd Godrej And Sohrab Godrej (Trustees Of Sng Lineage Trust)		1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Jng Family Trust)		1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Pjg Family Trust)		1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Rjg Family Trust)		1	1	-	-

Promoter Name	Class of Shares	No. of shares held at the end of the year	No. of shares held at the beginning of the Year	Change during the year	% Change during the year
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of	Equity	1	1	_	
Raika Lineage Trust)	shares		<u> </u>		
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of	of	1	1	_	_
Njg Family Trust)	INR 1		<u> </u>		
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of	each	1	1		_
Navroze Lineage Trust)	fully		<u> </u>		
Smita Godrej Crishna, V M Crishna, F C Bieri And Nyrika Holkar	paid	1	1	_	_
(Trustees Of Sgc Family Trust)		<u> </u>	<u> </u>		
Smita Godrej Crishna, V M Crishna, F C Bieri And Nyrika Holkar		1	1	_	_
(Trustees Of Vmc Family Trust)			<u> </u>		
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar		1	1	_	_
(Trustees Of Fvc Children Trust)			<u> </u>		
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar		1	1	_	
(Trustees Of Nvc Children Trust)		· ·			

As at 31 March 2022

Promoter Name	Class of Shares	No. of shares held at the end of the year	No. of shares held at the beginning of the Year	Change during the year	% Change during the year
Godrej Seeds & Genetics Limited	Equity shares	280,500,000	280,500,000	-	-
Godrej Industries Limited	of INR 1	242,812,860	242,812,860	-	-
Godrej & Boyce Manufacturing Co. Ltd.	each	75,011,445	75,011,445	-	-
Rishad Kaikhushru Naoroji & Others (Partners Of Rkn Enterprises)	fully	13,438,500	13,438,500	-	-
Pheroza Jamshyd Godrej	paid	9,640,700	9,640,700	-	-
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Fvc Family Trust)	_	2,901,200	2,901,200	-	-
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Nvc Family Trust)		2,901,200	2,901,200	-	-
Tanya Dubash And Pirojsha Godrej (Trustees Of Tad Family Trust)	_	2,843,100	2,843,100	-	-
Nisaba Godrej And Pirojsha Godrej (Trustees Of Ng Family Trust)	_	2,843,100	2,843,100	-	-
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Family Trust)	_	2,843,100	2,843,100	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Hng Family Trust)	_	2,752,299	2,752,299	-	-
Sohrab Nadir Godrej	_	1,901,184	1,901,184	-	_
Burjis Nadir Godrej	_	1,901,172	1,901,172	-	_
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Bng Successor Trust)		1,312,441	1,312,441	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Sng Successor Trust)		1,312,429	1,312,429	-	-
Hormazd Nadir Godrej	_	461,314	461,314	-	
Pirojsha Adi Godrej	_	370,129	370,129	-	0.00%
Nisaba Godrej		370,087	370,087	-	0.00%
Azaar Arvind Dubash		370,000	370,000	-	-
Adi Barjorji Godrej		1,500	1,500	-	0.00%
Navroze Jamshyd Godrej		77	77	-	-
Rishad Kaikhushru Naoroji		72	72	-	-
Freyan Crishna Bieri		70	70	-	-
Tanya Arvind Dubash		66	66	-	0.00%
Nyrika Holkar		64	64	-	-
Nadir Barjorji Godrej		63	63	-	-
Raika Jamshyd Godrej		50	50	-	
Jamshyd Godrej And Others (Trustees Of The Raika Godrej Family Trust)		24	24	-	-
Adi Godrej, Tanya Dubash, Nisaba Godrej And Pirojsha Godrej (Trustees Of Abg Family Trust)	_	1	1	-	-
Tanya Dubash And Pirojsha Godrej (Trustees Of Tad Children Trust)	_	1	1	-	
Nisaba Godrej And Pirojsha Godrej (Trustees Of Ng Children Trust)	_	1	1		
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Children Trust)	_	1	1	-	
Pirojsha Godrej And Nisaba Godrej (Trustees Of Pg Lineage Trust)	_	1	1	-	
		· · · · · ·	· · · · · · · · ·		

Promoter Name	Class of Shares	No. of shares held at the end of the year	No. of shares held at the beginning of the Year	Change during the year	% Change during the year
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Nbg Family Trust)	Equity shares	1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Rng Family Trust)	of INR 1	1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Bng Family Trust)	each fully	1	1	-	-
Nadir Godrej, Hormazd Godrej And Burjis Godrej (Trustees Of Bng Lineage Trust)	paid	1	1	-	-
Nadir Godrej, Hormazd Godrej And Rati Godrej (Trustees Of Sng Family Trust)	_	1	1	-	-
adir Godrej, Hormazd Godrej And Sohrab Godrej (Trustees Of Sng neage Trust) amshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of ng Family Trust)		1	1	-	-
		1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Pjg Family Trust)		1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Rjg Family Trust)	_	1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Raika Lineage Trust)	_	1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Njg Family Trust)	_	1	1	-	-
Jamshyd Godrej, Pheroza Godrej And Navroze Godrej (Trustees Of Navroze Lineage Trust)		1	1	-	-
Smita Godrej Crishna, V M Crishna, F C Bieri And Nyrika Holkar (Trustees Of Sgc Family Trust)	_	1	1	-	-
Smita Godrej Crishna, V M Crishna, F C Bieri And Nyrika Holkar (Trustees Of Vmc Family Trust)	_	1	1	-	-
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Fvc Children Trust)	_	1	1	-	-
Smita Godrej Crishna, Freyan Crishna Bieri And Nyrika Holkar (Trustees Of Nvc Children Trust)		1	1	-	-

Note 20: Other Equity

	As at March 31, 2023	As at March 31, 2022
Securities Premium	1,434.70	1,424.93
General Reserve	154.05	154.05
Other Reserves		
Capital Investment Subsidy Reserve	0.15	0.15
Capital Redemption Reserve	1.46	1.46
Employee Stock Options Outstanding	23.56	13.17
	25.17	14.78
Retained Earnings	11,096.62	9,426.14
Other Comprehensive Income (effective portion of cash flow hedges & exchange	004.40	422.77
differences in translating financial statements of foreign operations)	981.42	433.77
TOTAL	13,691.96	11,453.67

OTHER RESERVES MOVEMENT ₹ Crore

	As at March 31, 2023	As at March 31, 2022
Capital Investment Subsidy Reserve		
Balance as per last financial statements	0.15	0.15
Closing Balance	0.15	0.15
Capital Redemption Reserve		
Balance as per last financial statements	1.46	1.46
Closing Balance	1.46	1.46
Employee Stock Options Outstanding		
Gross Employee Compensation for Options granted	13.17	7.53
(-) Exercise of Share options	(9.77)	(6.32)
(+) Deferred Employee Compensation Expense (Refer Note 33)	20.16	11.96
Closing Balance	23.56	13.17
TOTAL	25.17	14.78

Nature and purpose of reserves

1) Securities Premium

The amount received in excess of face value of the equity shares is recognised in Securities Premium. The reserve is utilised in accordance with the provisions of the Act.

2) General Reserve

The Company has transferred a portion of the net profit of the Company before declaring dividend to general reserve pursuant to the earlier provisions of Companies Act 1956. Mandatory transfer to general reserve is not required under the Companies Act 2013.

3) Capital Investment Subsidy Reserve

Capital Investment Subsidy Reserve represents subsidy received from the government for commissioning of Malanpur plant in the nature of capital investment.

4) Capital Redemption Reserve

Capital Redemption reserve represents amount set aside by the company for future redemption of capital.

5) Employee Stock Options Outstanding

The shares option outstanding account is used to recognise the grant date fair value of options issued to employees under the Employee Stock Option Plan and the Employee Stock Grant Scheme which are unvested as on the reporting date and is net of the deferred employee compensation expense. Refer note 45 for details on ESGS Plans.

6) Exchange differences on translating the financial statements of foreign operations

The translation reserve comprises all foreign currency exchange differences arising from the translation of the financial statements of foreign operations

7) Effective portion of Cash Flow Hedges

The cash flow hedging reserve represents the cumulative portion of gains or losses arising on changes in fair value of designated portion of hedging instruments entered into for cash flow hedges. The cumulative gain or loss arising on changes in fair value of the designated portion of the hedging instruments that are recognised and accumulated under the heading of cash flow reserve will be reclassified to Statement of Profit and Loss only when the hedged transaction affects the profit or loss or included as a basis adjustment to the non financial hedged item.

Note 21: Non-Current Borrowings

₹ Crore

			Maturity Date	Terms of Repayment	Interest rate*	As at March 31, 2023	As at March 31, 2022
١.	Secu	ıred					
	Term	Loans from banks in	Upto August	Payable in Multiple	5.49% - 5.49%	0.10	0.16
	USD	1	2024	Installments every year			
	Uns	ecured					
	Tern	n loans					
	a)	From Banks in USD	Upto June 2025	Payable in Multiple	1.29% - 5.55%	411.73	768.80
				Installments every year			
						411.83	768.96
						411.83	768.96
	Less	: Current maturities of				(222.71)	(388.11)
	long	term debt (from banks					
	in U	SD) (Refer Note 24)					
	TOT	AL				189.12	380.85

^{*}includes variable and fixed rate instruments. Refer Note 49 A (iii) for interest rate risk and Note 54 for assets pledged as security

Note 22: Provisions

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Provision for Employee Benefits		
Gratuity (Refer Note 44)	91.31	101.21
Compensated Absences	4.16	5.79
Other long term incentives	7.95	-
TOTAL	103.42	107.00

Note 23: Other Non-Current Liabilities

	As at March 31, 2023	As at March 31, 2022
Others (includes deferred grants, sundry deposits)	1.57	2.29
TOTAL	1.57	2.29

Note 24: Current Borrowings

₹ Crore

		Maturity Date	Terms of Repayment	Coupon/ Interest rate*	As at March 31, 2023	As at March 31, 2022
A.	Secured					
	Loans repayable on demand	Cash Credit	Payable on	7.50% -9%	4.82	0.06
	from banks (Refer Note		demand			
	below)					
					4.82	0.06
В.	Unsecured					
	Loans repayable on demand	Upto 12	Mulitple	1.03%-13.35%	534.94	397.70
	from banks	months	dates			
	Overdraft from banks	On demand	On demand	7.15% - 55.90%**	82.37	440.94
					617.31	838.64
c.	Current maturity of long				222.71	388.11
	term debt (Refer Note 21)					
	TOTAL				844.84	1,226.81

NOTES:

The Group does not have any default as on the Balance Sheet date in the repayment of any loan or interest.

*includes variable and fixed rate instruments. Refer Note 49 A (iii) for interest rate risk and Note 54 for assets pledged as security.

**55.9% interest rate corresponds to interest rate applicable to group's subsidiary in Argentina operating in hyperinflationary economy.

Note 25: Trade Payables

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Total oustanding dues of micro enterprises and small enterprises	46.40	23.24
Total outstanding dues of creditors other than micro enterprises and small enterprises*	1,776.77	2,139.82
TOTAL	1,823.17	2,163.06

^{*} Trade Payables Includes invoices discounted by Vendors with banks

Refer Note 49 (C) for liquidity risk

Disclsoures pursuant to Micro, Small and Medium Enterprises development act, 2006 (MSMED act) are as follows:

		As at March 31, 2023	As at March 31, 2022
I	The principal amount remaining unpaid to any supplier at the end of the accounting	46.40	23.24
	year included in trade payables		
II	Interest due thereon	-	-
	Trade payable dues to Micro and small enterprises	46.40	23.24
(a)	The amount of interest paid by the buyer under MSMED act 2006 along with the	-	-
	amounts of the payment made to the supplier beyond the appointed day during		
	each accounting year		
(b)	The amount of interest due and payable for the period (where the principal has		-
	been unpaid but interest under the MSMED Act, 2006 not paid)		
(c)	The amount of interest accrued and remaining unpaid at the end of the accounting	-	-
	year		
(d)	The amount of further interest due and payable even in the succeeding year, until	-	-
	such date when the interest dues as above are actually paid to the small enterprise,		
	for the purpose of disallowance as a deductible expenditure under section 23		

Ageing of Trade payables outstanding as on March 31, 2023

₹ Crore

	Outstanding for following periods from due date of payment						
Particulars	Unbilled	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	-	45.84	0.56	-	-	-	46.40
Other than MSME	309.23	1,252.67	201.63	7.36	2.35	2.77	1,776.01
Disputed dues -MSME	-	-	-	-	-	-	-
Disputed dues -Others	-	-	-	-	-	0.76	0.76
Total	309.23	1,298.51	202.19	7.36	2.35	3.53	1,823.17

Ageing of Trade payables outstanding as on March 31, 2022

₹ Crore

	Outstanding for following periods from due date of payment						
Particulars	Unbilled	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	-	23.06	0.18	-	-	-	23.24
Other than MSME	586.44	1,360.87	186.88	2.52	1.01	1.34	2,139.06
Disputed dues -MSME	-	-	-	-	-	-	-
Disputed dues -Others	-	-	-	-	-	0.76	0.76
Total	586.44	1,383.93	187.06	2.52	1.01	2.10	2,163.06

Note 26: Other Current Financial Liabilities

₹ Crore

Particulars	As at March 31, 2023	As at March 31, 2022
Security deposit received	5.05	5.10
Unclaimed Dividends (Refer Note (a) below)	13.68	15.18
Put Option liability	81.08	50.83
Interest accrued	3.02	0.51
Derivatives		
Interest rate swaps used for hedging	-	0.54
Cross currency Interest rate swaps used for hedging	11.95	-
Foreign-exchange forward contracts used for hedging	0.08	7.64
Employee Benefits Payable	134.23	132.81
Capital creditors and other payables	17.30	14.62
TOTAL	266.39	227.23

NOTE:

a) There are no amounts due to be credited to Investor Education and Protection Fund in accordance with Section
 125 of the Companies Act, 2013 as at the year end.

Note 27: Other Current Liabilities

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Statutory Dues (VAT, GST, TDS etc.)	48.13	32.05
Advance from customers	38.44	30.25
Contractual and constructive obligation	114.51	117.89
Other Payables (including PF)	27.95	43.65
TOTAL	229.03	223.84

Note 28: Provisions

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Provision for Employee Benefits		
Gratuity (net) (Refer Note 44)	8.15	8.38
Compensated Absences	4.21	4.45
Other Provision :		
Provision for Sales Returns	30.02	41.33
Provision towards Litigations	32.78	22.05
TOTAL	75.16	76.21

Movements in each class of other provisions during the financial year are set out below:

₹ Crore

	Sales Returns	Provision towards Litigation
As at April 1, 2022	41.33	22.05
Additional provisions recognised		12.38
Amount Utilised	(10.17)	-
Foreign currency translation difference	(1.14)	(1.65)
As at March 31, 2023	30.02	32.78

₹ Crore

	Sales Returns	Provision towards Litigation
As at April 1, 2021	37.34	20.66
Additional provisions recognised	4.91	2.35
Amount Utilised	(0.13)	(0.61)
Foreign currency translation difference	(0.79)	(0.35)
As at March 31, 2022	41.33	22.05

Sales Returns:

When a customer has a right to return the product within a given period, the Group recognises a provision for sales return. This is measured basis average past trend of sales return as a percentage of sales. Revenue is adjusted for the expected value of the returns and cost of sales are adjusted for the value of the corresponding goods to be returned.

Legal Claims:

The provisions for indirect taxes and legal matters comprises of numerous separate cases that arise in the ordinary course of business. A provision is recognised for legal cases, if the Group assesses that it is possible/probable that an outflow of economic resources will be required. These provisions have not been discounted as it is not practicable for the Group to estimate the timing of the provision utilisation and cash outflows, if any, pending resolution.

Note 29: Revenue From Operations

₹ Crore

		Year ended March 31, 2023	Year ended March 31, 2022
a)	Sale of Products	13,198.68	12,174.22
	Other Operating Revenues (includes export incentive, GST refunds, scrap sales etc.)	117.29	102.28
	TOTAL	13,315.97	12,276.50

b) Revenue Information

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Revenue by product categories		
Home care	5,114.25	4,958.07
Personal care	8,084.43	7,216.15
TOTAL	13,198.68	12,174.22

c) Reconciliation of the amount of revenue recognised in the statement of profit and loss with the contracted price

	Year ended March 31, 2023	Year ended March 31, 2022
Revenue as per contracted price	14,358.15	13,250.87
Sales returns	(76.72)	(76.93)
Rebates/Discounts	(1,082.75)	(999.72)
Revenue from contract with customers	13,198.68	12,174.22

d) Contract Balances

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Trade receivables (Refer Note 14)	1,245.28	1,116.32
Contract assets (Refer Note 18)	9.50	12.42
Contract liabilities (Refer Note 27)	38.44	30.25

Note: Contract assets represents right to receive the inventory and contract liabilities represents advances received from customers for sale of goods at the reporting date.

e) Significant changes in contract liabilities during the period

	Year ended March 31, 2023	Year ended March 31, 2022
Revenue recognised that was included in the contract liability balance at the	30.25	27.44
beginning of the period	30.23	27.44

Note 30: Other Income

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Interest Income on:		
Non-convertible debentures and fixed deposits with Non-Banking Financial	47.07	27.40
Companies at amortised cost	16.97	26.48
On Advances and Fixed Deposits	68.29	33.10
Commercial Papers	10.30	0.81
On Others	0.48	0.17
Net Gain on Sale of Investments	48.15	10.90
Fair Value Gain \ (Loss) on financial assets measured at fair value through profit or loss (net)	5.83	0.62
Other Non-Operating Income		
Profit on Sale of Property, Plant & Equipment (Net)	1.24	-
Rental Income	11.30	10.97
Miscellaneous non operating income	5.85	6.66
TOTAL	168.41	89.71

Note 31: Cost of Materials Consumed

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Raw material and packing material		
Opening Inventory	1,291.77	941.12
Add : Purchases (net)	5,804.46	6,133.63
	7,096.23	7,074.75
Less: Closing Inventory	(911.56)	(1,291.77)
Cost of Materials Consumed	6,184.67	5,782.98

Note 32: Changes in Inventories of Finished Goods, Stock-in-Trade and Work-in-Progress

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Opening Inventory		
Finished Goods	654.79	587.86
Stock-in-Trade	67.83	86.42
Work-in-Progress	90.51	77.31
	813.13	751.59
Less: Closing Inventory		
Finished Goods	469.42	654.79
Stock-in-Trade	61.57	67.83
Work-in-Progress	69.20	90.51
	600.19	813.13
(Increase) / decrease in Inventories	212.94	(61.54)

Note 33: Employee Benefits Expense

	March 31, 2023	March 31, 2022
Salaries and Wages	1,024.23	1,012.30
Contribution to Provident and Other Funds (Refer Note 44)	21.24	22.85
Share based payments to Employees (Employee Stock Grant Scheme) (Refer Note 45)	20.16	11.96
Staff Welfare Expenses	45.85	57.03
TOTAL	1,111.48	1,104.14

Note: During the year ended March 31, 2023, Employee Benefits expense includes provision for long term incentive amounting to ₹ 7.95 Crore (Previous Year: NIL) recorded on achievement of certain parameters as at March 31, 2023 and certain parameters expected to be achieved during the financial year 2023-24 and 2024-25 as per the long term incentive scheme in accordance with the accounting standards. This long-term incentive is payable in financial year 2024-25, subject to fulfilment of all the defined parameters and therefore the provision is recorded at its present value.

Note 34: Finance Costs

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Interest Expense		
Interest on bank loans and overdraft	99.33	65.66
Bill discounting charges	14.80	19.08
Interest on lease liability	7.72	6.74
Net Monetary loss on account of Hyperinflation	53.89	18.68
TOTAL	175.74	110.16

Note 35: Depreciation and Amortization Expenses

₹ Crore

	Year ended	Year ended
	March 31, 2023	March 31, 2022
Depreciation on property, plant and equipment	164.85	143.84
Depreciation on right of use asset	41.51	34.36
Amortization of intangible assets	29.93	31.73
TOTAL	236.29	209.93

Note 36: Other Expenses

₹ Crore

·	Year ended March 31, 2023	Year ended March 31, 2022
Consumption of Stores and Spares	35.09	33.02
Power and Fuel	154.63	133.49
Rent (net)	60.55	66.72
Repairs and Maintenance		
Plant and Equipment	16.99	16.11
Buildings	11.13	9.57
Others (net)	70.51	69.35
	98.63	95.03
Insurance	34.97	24.18
Rates and Taxes	45.07	43.44
Processing and Other Manufacturing Charges	305.19	302.25
Travelling and Conveyance	69.54	44.32
Legal and Professional Charges	97.31	79.80
Donations	1.56	2.68
Sales Promotion	203.37	236.41
Advertising and Publicity	985.52	750.77
Selling and distribution expenses	202.32	146.17
Freight	427.16	424.06
Royalty	0.87	1.46
Commission	17.76	19.16
Bank charges	12.74	12.10
Net Loss on Sale / write off of Property, Plant and Equipment	-	1.97
Net Loss on Foreign Currency Transactions and Translations	108.70	96.62
Bad Debts Written Off	5.40	3.20
Miscellaneous Expenses (net) (Refer Note (a) below)	204.86	185.31
TOTAL	3,071.24	2,702.16

NOTE:

 a) Miscellaneous Expenses include the Group's share of various expenses incurred by group companies for sharing of services and use of common facilities.

Note 37: Exceptional Items (Loss)/Gain

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Restructuring Cost	(29.31)	(4.73)
Settlement of Litigation with tax authorities	(18.77)	-
Impairment Loss on other intangible assets (Refer note 52)	(6.03)	(60.19)
Impairment provision reversal on Associate (Refer note 51)		15.38
Profit on Sale of Investment in Associate (Net) (Refer note 51)	-	39.79
TOTAL	(54.11)	(9.75)

NOTE:

For the year ended March 31, 2023, exceptional items include impairment loss of ₹ 6.03 crore towards brands, restructuring costs of ₹ 29.31 crore and ₹ 18.77 crore on account of litigation settlement under VAT amnesty scheme in the Consolidated Financial Statements

For the year ended March 31, 2022, exceptional items for consolidated financial statements includes impairment loss of $\stackrel{?}{\stackrel{\checkmark}}$ 60.19 crore towards brands, restructuring costs of $\stackrel{?}{\stackrel{\checkmark}}$ 4.73 crore offset by gain of $\stackrel{?}{\stackrel{\checkmark}}$ 55.17 crore (net) on account of divestment of investment in an associate.

Note 38: Earnings Per Share

-	Year ended March 31, 2023	Year ended March 31, 2022
Net Profit After Tax (₹ Crore)	1,702.46	1,783.39
Number of Shares outstanding at the beginning of the year	1,022,581,079	1,022,486,273
Add : Shares Issued during the year	114,239	94,806
Number of Shares outstanding at the end of the year	1,022,695,318	1,022,581,079
Weighted Average Number of Equity Shares		
For calculating Basic EPS	1,022,636,084	1,022,545,027
Effect of dilution:		
Shared based payments	229,629	119,419
For calculating Diluted EPS	1,022,865,713	1,022,664,446
Earnings Per Share Before and After Extraordinary Items		
(Face Value ₹ 1)		
Basic (₹)	16.65	17.44
Diluted (₹)	16.65	17.44

Note 39: Commitments

₹ Crore

	Year ended March 31, 2023	Year ended March 31, 2022
Estimated value of contracts remaining to be executed on capital account to the extent		
not provided, net of advances there against of ₹ 15.15 crore (March 31,2022 : ₹ 37.11	73.64	41.55
crore)		
TOTAL	73.64	41.55

Note 40: Dividend

During the year 2022-23, no interim dividend has been paid.

Note 41: Contingent Liabilities

₹ Crore

			As at March 31, 2023	As at March 31, 2022
a)	CLA	AIMS FOR EXCISE DUTIES, TAXES AND OTHER MATTERS		
	i)	Excise duty demands against which the Company / Group has preferred appeals	57.74	57.70
	ii)	Sales tax demands against which the Company / Group has preferred appeals	38.54	70.75
	iii)	GST matters	0.18	-
	iv)	Income-tax matters	252.38	253.79
	v)	Other matters	3.99	3.00
b)	Gua	arantees given against Borrowings (in excess of Loans outstanding) / Bank facilities		
	i)	Guarantee amounting to USD Nil (31-Mar-22 USD 49.58 million) given by the	-	34.16
		Company to The Hongkong and Shanghai Banking Corporation Limited, Singapore		
		Branch towards loan provided to Godrej Mauritius Africa Holdings Limited		
	ii)	Guarantee amounting to USD 24.20 million (31-Mar-22 USD 24.20 million) given by	25.48	23.50
		the Company to Sumitomo Mitsui Banking Corporation, Singapore Branch towards		
		loan provided to Godrej Mauritius Africa Holdings Limited		
	iii)	Guarantee amounting to USD 50.50 million (31-Mar-22 USD 50.50 million) given	415.02	382.75
		by the Company to Standard Chartered Bank, Mauritius towards bank facilities		
		provided to Godrej Tanzania Holdings Limited		
	iv)	Guarantee amounting to USD 30.45 million (31-Mar-22 USD 36.75 million) given by	11.92	13.26
		the Company to Sumitomo Mitsui Banking Corporation, Singapore Branch towards		
		loan provided to Godrej SON Holdings, Inc.		
	v)	Guarantee amounting to USD 0.58 million (31-Mar-22 Nil) given by the Company to	4.73	-
		Sumitomo Mitsui Banking Corporation, Singapore Branch towards interest rate swap		
		/ derivative facilities provided to Godrej Mauritius Africa Holdings Limited		
	O	thers		
	i)	Guarantees issued by banks [secured by bank deposits under lien with the bank $\overline{\epsilon}$	27.89	37.92
		4.53 crore (31-Mar-22 ₹ 4.39 crore)].		
	ii)	Guarantee given by the Company to Kotak Mahindra Bank for credit facilities	-	0.30
		extended to M/s. Broadcast Audience Research Council		
c)	CI	aims against the Company not acknowledged as debt	31.59	32.28

d) The Group has reviewed all its pending litigations and proceedings and has adequately made provisions wherever required and disclosed as contingent liability wherever applicable in the consolidated financial statements. The Group does not expect the outcome of the proceedings to have a materially adverse effect on its financial statements.

e) Other Matters

For India, the proposed Social Security Code, 2019, when promulgated, would subsume labour laws including Employees' Provident Funds and Miscellaneous Provisions Act and amend the definition of wages on which the organisation and its employees are to contribute towards Provident Fund. The Company believes that there will be no significant impact on its contributions to Provident Fund due to the proposed amendments. Additionally, there is uncertainty and ambiguity in interpreting and giving effect to the guidelines of Hon. Supreme Court vide its ruling in February 2019, in relation to the scope of compensation on which the organisation and its employees are to contribute towards Provident Fund. The Company will evaluate its position and act, as clarity emerges.

Note 42: Related Party Disclosures

A) Related Parties and their Relationship

a) Associate Company:

Name of the Associate Company	Country	% Holding as at March 31, 2023	% Holding as at March 31, 2022
Bhabhani Blunt Hairdressing Pvt Limited	India	0%	0%

^{*}Refer note 51 for details of sale of investment in associate

b) Investing Entity in which the reporting entity is an Associate

- i) Godrej Industries Limited
- ii) Godrej Seeds & Genetics Limited

c) Companies under common Control with whom transactions have taken place during the year:

- i) Godrej & Boyce Mfg. Co. Limited
- ii) Godrej Agrovet Limited
- iii) Godrej Tyson Foods Limited
- iv) Godrej Properties Limited
- v) Godrej Projects Development Private Limited
- vi) Godrej One Premises Management Private Limited

d) Key Management Personnel and Relatives:

i)	Mr. Adi Godrej	Chairman Emeritus (till September 30,2021)
ii)	Ms. Nisaba Godrej	Executive Chairperson (Chairperson & Managing director upto October 18,2021) / Daughter of Mr. Adi Godrej / Sister of Mr. Pirojsha Godrej and Ms. Tanya Dubash
iii)	Mr. Sudhir Sitapati	Managing Director & CEO (From October 18, 2021)
iv)	Mr. V. Srinivasan	Chief Financial Officer and Company Secretary (till August 31, 2021)
v)	Mr. Sameer Shah	Chief Financial Officer (From September 1, 2021)
vi)	Mr. Rahul Botadara	Company Secretary and Compliance Officer(From September 1, 2021)
vii)	Mr. Pirojsha Godrej	Non-Executive Director / Son of Mr. Adi Godrej / Brother of Ms. Nisaba Godrej and Ms. Tanya Dubash
viii)	Mr. Nadir Godrej	Non-Executive Director/ Brother of Mr. Adi Godrej
ix)	Ms. Tanya Dubash	Non-Executive Director/ Daughter of Mr. Adi Godrej /Sister of Mr. Pirojsha Godrej and Ms. Nisaba Godrej
x)	Mr. Jamshyd Godrej	Non Executive Director
xi)	Mr. Aman Mehta	Independent Director (Upto August 31, 2021)
xii)	Mr. Omkar Goswami	Independent Director
xiii)	Ms. Ireena Vittal	Independent Director
xiv)	Mr. Narendra Ambwani	Independent Director
xv)	Ms. Ndidi Nwuneli	Independent Director
xvi)	Ms. Pippa Armerding	Independent Director

Financial Statements | Consolidated

xvii)	Mr. Sumeet Narang	Independent Director
xvii)	Mr. Burjis Godrej	Son of Mr.Nadir Godrej
xix)	Ms. Rati Godrej	Wife of Mr.Nadir Godrej
xx)	Mr. Sohrab Godrej	Son of Mr.Nadir Godrej
xxi)	Mr. Hormazd Godrej	Son of Mr.Nadir Godrej
xxii)	Mr.Navroze Godrej	Son of Mr. Jamshyd Godrej
xxiii)	Mr. Azaar Arvind Dubash	Son of Ms. Tanya Dubash

e) Post employment Benefit Trust where the reporting entity exercises significant influence

i) Godrej Consumer Products Employees' Provident Fund

B) The Related Party Transactions are as under:

	Associate Company (Refer Note 51)	company ote 51)	Investing Entity in which the reporting entity is an associate	fortity the entity is ociate	Companies Under Common Control	es Under Control	Key Management Personnel and Relatives	igement iel and ives	Post employment benefit trust	loyment trust	Total	- -
	Current	Previous Year	Current	Previous Year	Current Year	Previous Year	Current	Previous Year	Current	Previous Year	Current	Previous Year
Sale of Goods		0.13	29.63	33.47	2.65	1.49					32.28	35.09
Sale of Capital Asset			0.04	0.01	0.02						90.0	0.01
Purchase of Materials and Spares			147.80	97.24		7.04					147.80	104.28
Purchase of Fixed Asset including Assets					0.02	0.24					0.02	0.24
Advance Paid										9.50		9.50
Advance received back										9.50		9.50
Royalty and Technical Fees Paid		0.55		•	•		•	•	•		•	0.55
Establishment & Other Expenses Paid (Including		010	33 20	23.40	6.47	17.3					30 76	20 21
provision for doubtful debts if any)	•	5	33.27	23.40			'	•	•	'	37.70	7:47
Expenses Recovered			1.37	1.24	0.19	0.01					1.56	1.25
Investments Sold / Redeemed		32.04										32.04
Lease Rentals Received			11.63	11.03						•	11.63	11.03
Lease Rentals Paid			15.88	18.73							15.88	18.73
Contribution during the year (Including									ŗ	1	1,	1
Employees' Share)	•			•	•	•	•		15.03	17.39	15.03	17.39
Short Term Employment Benefits (Including								,				,
Commission on Profits and Sitting Fees)		•	•		•		20.68	16.48	•	•	20.68	16.48
Post Employment Benefits							0.49	0.49			0.49	0.49
Other Long Term Benefits								0.03				0.03
Share Based Payment							5.04	1.16			5.04	1.16
TOTAL		32.82	239.64	185.12	9.35	14.49	26.21	18.16	15.03	36.39	290.23	286.98
Outstanding Balances												₹ Crore
	ď	Receivables			Payables		Guarant Gi	Guarantees Outstanding- Given/ (Taken)	nding- (ŭ	Commitments	w
	As		As at	ă	As at	As at	⋖		As at	∢	As at	As at
	March 31, 2023		March 31, 2022	March 31, 2023	h 31, 2023	March 31, 2022	March 31, 2023		March 31, 2022	March 31, 2023	h 31, 2023	March 31, 2022
Associate Company		•	•		•	•		•	•		•	
Investing Entity in which the reporting entity is an associate	2	2.97	3.07	13	13.52	11.39	(26	(26.88)	(26.88)		•	'
Companies under Common Control	_	1.07	99.0	0	0.49	0.49	5	(1.21)	(1.21)		0.24	0.24
Key Management Personnel and Relatives		•		7	2.22	2.36		-	•		•	'

Note: Refer note 7 for investments in associate

0.24

0.24

(28.09)

(28.09)

14.24

3.73

4.04

Note 43: Forward Contracts

The Group uses forward exchange contracts to hedge its foreign exchange exposure relating to the underlying transactions and firm commitment in accordance with its forex policy as determined by its Forex Committee. The Group does not use foreign exchange forward contracts for trading or speculation purposes.

Forward/ Spot Contracts outstanding as at March 31, 2023 and March 31, 2022:

	As at March 31, 20	23	As at March 31, 20	22
	In million	INR cr	In million	INR cr
Forward Contracts to Purchase (USD)	US \$11.60	95.33	US \$16.03	121.81
[415 contracts (previous year 248 contracts)]				_
Forward Contracts to Sell (USD)	US \$9.40	77.25	US \$9.50	72.19
[2 contracts (previous year 4 contracts)]				
Forward Contracts to Sell (Euro)	€ 0.00	0.00	€ 2.00	16.85
[0 contract (previous year 4)]				

Note 44 : Employee Benefits

a) DEFINED CONTRIBUTION PLAN

Provident Fund:

The contributions to the Provident Fund of certain employees (including some employees of the erstwhile Godrej Household Products Ltd) are made to a Government administered Provident Fund and there are no further obligations beyond making such contribution. The Superannuation Fund constitutes an insured benefit, which is classified as a defined contribution plan as the Company contributes to an Insurance Company and has no further obligation beyond making payment to the insurance company.

b) DEFINED BENEFIT PLAN

Gratuity:

- i) The Company participates in the Employees' Group Gratuity-cum-Life Assurance Scheme of HDFC Standard Life Insurance Co. Ltd., a funded defined benefit plan for qualifying employees. Gratuity is payable to all eligible employees on death or on separation / termination in terms of the provisions of the Payment of Gratuity (Amendment) Act, 1997, or as per the Company's scheme whichever is more beneficial to the employees. The Gratuity scheme of the erstwhile Godrej Household Products Ltd., which was obtained pursuant to the Scheme of Amalgamation, is funded through Unit Linked Gratuity Plan with HDFC Standard Life Insurance Company Limited.
- ii) For Godrej Nigeria Limited, management set aside physical assets with an investment outfit to fund future benefit obligations arising under the gratuity plan. The physical assets earmarked for the fund's investment are being managed by the Pension Fund Administration outfit of First Guaranteed Pension Limited.
- iii) Gratuity plans for entities other than mentioned in i) and ii) are unfunded.
- iv) The liability for the Defined Benefit Plan is provided on the basis of a valuation, using the Projected Unit Credit Method, as at the Balance Sheet date, carried out by an independent actuary.

- The Company has a gratuity trust. The Group funds its unfunded gratuity payouts from its cash flows.
 Accordingly, the Group creates adequate provision in its books every year based on actuarial valuation.
- These benefit plans expose the Group to actuarial risks, such as longevity risk, interest rate risk and investment risk.

Provident Fund:

The Company manages the Provident Fund plan through a Provident Fund Trust for its employees other than those covered under Government Scheme which is permitted under The Employees' Provident Fund and Miscellaneous Provisions Act, 1952 and is actuarially valued. The plan envisages contribution by the employer and employees and guarantees interest at the rate notified by the Provident Fund authority. The contribution by employer and employee, together with interest, are payable at the time of separation from service or retirement, whichever is earlier.

The Company has an obligation to fund any shortfall on the yield of the trust's investments over the administered interest rates on an annual basis. These administered rates are determined annually predominantly considering the social rather than economic factors and the actual return earned by the Company has been higher in the past years. The actuary has provided a valuation for provident fund liabilities on the basis of guidance issued by Actuarial Society of India and based on the below provided assumptions there is no shortfall as at March 31, 2023.

		₹ Crore
	As at March 31, 2023	As at March 31, 2022
Plan assets at period end, at fair value	178.17	170.68
Provident Fund Corpus	170.01	168.26
Valuation assumptions under Deterministic Approach:		
Weighted Average Yield	8.47%	8.45%
Guaranteed Rate of Interest	8.15%	8.10%

c) Amounts Recognised as Expense:

i) Defined Contribution Plan

Employer's Contribution to Provident Fund including contribution to Family Pension Fund amounting to ₹ 11.77 crore (Mar-31-2022: ₹ 12.72 crore) has been included under Contribution to Provident and Other Funds.

ii) Defined Benefit Plan

Gratuity cost amounting to ₹ 8.25 crore (Mar-31-2022 : ₹ 16.77 crore) has been included in Note 33 under Contribution to Provident and Other Funds.

d) The amounts recognised in the Company's financial statements as at year end are as under:

			As at March 31, 2023	A: March 31, 20	
i)	Change in Present Value of Obligation			-	
	Present value of the obligation at the beginning of	the year	111.86	117	
	Plan amendments and curtailments		(10.70)	(3	
	Current Service Cost		12.07	1:	
	Interest Cost	6.94	-		
	Exchange difference	1.81			
	Actuarial (Gain) / Loss on Obligation- Due to Chang	0.05	(1		
	Actuarial (Gain) / Loss on Obligation- Due to Change	(1.60)	(4		
	Actuarial (Gain) / Loss on Obligation- Due to Exper	(5.66)	(1		
	Actuarial (Gain) / Loss on Obligation	(7.21)	(7		
	Benefits Paid	(14.11)	(18		
	Present value of the obligation at the end of the	100.66	11		
	Change in Plan Assets	-			
	Fair value of Plan Assets at the beginning of the ye	ear	2.27	(
	Interest Income		0.06	(
	Return on plan assets excluding interest income		(0.07)	(0	
	Contributions by the Employer		13.12	1'	
	Benefits Paid	(14.11)	(18		
	Exchange difference	(0.07)			
	Fair value of Plan Assets at the end of the year		1.20		
	Amounts Recognised in the Balance Sheet:				
	Present value of Obligation at the end of the year	100.66	11		
	Fair value of Plan Assets at the end of the year	1.20	:		
	Net Liability recognised in the Balance Sheet	99.46	10		
iv)	Amounts Recognised in the Statement of Profit				
•	Current Service Cost		12.07	1:	
	Plan amendments and curtailments	(10.70)	(3		
	Interest Cost / Income on Obligation / Plan assets	6.88	`		
	Net Cost Included in Personnel Expenses	8.25	10		
v)	Recognised in other comprehensive income for t				
•	Actuarial (Gain) / Loss on Obligation	(7.21)	(7		
	Return on plan assets excluding interest income	0.07	,		
	Recognised in other comprehensive income	(7.14)	(7		
vi)	Weighted average duration of Present Benefit C	Obligation	7.91 years	8.26 y	
	Estimated contribution to be made in next finance		9.87	1:	
	Major categories of Plan Assets as a % of total P				
·	Insurer Managed Funds		100%	1(
ix)	Actuarial Assumptions				
-	i) Discount Rate		6.50%-17.75%p.a	6.41%-13.5%	
	ii) Salary Escalation Rate		5% p.a17%p.a	6% p.a12.8%	
	iii) Mortality for geographies:	India	Indian Assured Live 08) Ultimate	•	
		Indonesia	As per Indonesian N 2011 (TMI11)	Mortality Table	
		Nigeria	Rates published in the A49/52 Ultimate Tables, published jointly by the Institute and Faculty of Actuaries in the UK, rated down by one year to reflect mortality in Nigeria		

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

x) Maturity Analysis of Projected Benefit Obligation: From the Fund

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Projected Benefits Payable in Future Years From the Date of Reporting		
Within the next 12 months	12.57	14.48
2 nd Following Year	10.80	11.61
3 rd Following Year	23.56	28.88
4 th Following Year	22.74	28.56
5 th Following Year	22.16	10.95
Sum of Years 6 to 10	70.10	67.27

xi) Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

₹ Crore

	31-Mar-2	23	31-Mar-22		
	Increase	Decrease	Increase	Decrease	
Discount rate (1% movement)	(6.71)	7.81	(7.28)	8.48	
Future salary growth (1% movement)	7.76	(6.72)	8.41	(7.29)	

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

The method and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

Other details

Methodology Adopted for ALM	Projected Unit Credit Method				
Usefulness and Methodology adopted for	Sensitivity analysis is an analysis which will give the movement in liability if the				
Sensitivity analysis	assumptions were not proved to be true on different count. This only signifies				
	the change in the liability if the difference between assumed and the actual is				
	not following the parameters of the sensitivity analysis.				
Comment on Quality of Assets	Since investment is with insurance company, Assets are considered to be				
	secured.				

Note 45: Employee Stock Benefit Plans

I. Employee Stock Grant Scheme

- a) The Company set up the Employees Stock Grant Scheme 2011 (ESGS) pursuant to the approval by the Shareholders on March 18, 2011.
- b) The ESGS Scheme is effective from April 1, 2011, (the "Effective Date") and shall continue to be in force until (i) its termination by the Board or (ii) the date on which all of the shares to be vested under Employee Stock Grant Scheme 2011 have been vested in the Eligible Employees and all restrictions on such Stock Grants awarded under the terms of ESGS Scheme, if any, have lapsed, whichever is earlier.
- c) The Scheme applies to the Eligible Employees of the Company or its Subsidiaries. The entitlement of each employee will be decided by the Compensation Committee of the Company based on the employee's performance, level, grade, etc.
- d) The total number of Stock Grants to be awarded under the ESGS Scheme are restricted to 2,500,000 (Twenty Five Lac) fully paid up equity shares of the Company. Not more than 500,000 (Five Lac) fully paid up equity shares or 1% of the issued equity share capital at the time of awarding the Stock Grant, whichever is lower, can be awarded to any one employee in any one year.
- e) The Stock Grants shall vest in the Eligible Employees pursuant to the ESGS Scheme in the period of 1 to 5 years subject to conditions as may be decided by the Compensation Committee and the Eligible Employee continues to be in employment of the Company or the Subsidiary company as the case may be.
- f) The Eligible Employee shall exercise her / his right to acquire the shares vested in her / him all at one time within 1 month from the date on which the shares vested in her / him or such other period as may be determined by the Compensation Committee.
- g) The Exercise Price of the shares has been fixed at ₹ 1 per share. The fair value is treated as Employee Compensation Expenses and charged to the Statement of Profit and Loss. The value of the options is treated as a part of employee compensation in the financial statements and is amortised over the vesting period.
- h) The details of the scheme are as below:

Scheme	Grant Date	No. of Options	Vesting Condition	Exercise Price (₹) per share	Weighted average Exercise Price (₹) per share	Exercise period
Employees Stock Grant Scheme 2011	From 2011 to 2022	2,004,880	Vested in the period of 1 to 5 years subject to conditions.	1.00	1.00	within 1 month from the date of vesting

Movement in the number of share options during the year:

Particulars	As at March 31, 2023	As at March 31, 2022	
Outstanding at the beginning of the year	616,102	187,421	
Add: Granted during the year	529,432	578,514	
Less: Exercised during the year	114,239	94,806	
Less: Forfeited/ lapsed during the year	41,060	55,027	
Outstanding at the end of the year	990,235	616,102	

Weighted average remaining contractual life of options as at 31st March, 2023 was 2.48 years (31-Mar-22: 2.97 years).

Weighted average equity share price at the date of exercise of options during the year was ₹ 824.69 (31-Mar-22 ₹ 958.87).

The fair value of the employee share options has been measured using the Black-Scholes formula. The following assumptions were used for calculation of fair value of grants:

Particulars	As at March 31, 2023	As at March 31, 2022
Risk-free interest rate (%)	6.36%	5.34%
Expected life of options (years)	2.58	3.65
Expected volatility (%)	35.72%	34.73%
Dividend yield	0.00%	0.00%
The price of the underlying share in market at the time of option grant (2)	900.15	977.30

II. Pursuant to SEBI notification dated January 17, 2013, no further securities of the Company will be purchased from the open market.

Note 46: Disclosure U/S 186 (4) of the Companies Act, 2013

Details of Investments made are disclosed under Note 7 and 13 and details of corporate guarantees given to banks on behalf of other body corporates are disclosed under Note 41.

Note 47: Subsequent Events

Subsequent to 31st March, 2023, the Group has acquired consumer care business for a consideration of ₹2,825 crores from Raymonds Consumer Care Limited. No impact of the said acquisition has been given in these financial statements as this is a non adjusting event.

Apart from above there are no significant subsequent events that would require adjustments or disclosures in the consolidated financial statements.

Note 48: Financial Instruments

A. Accounting classification and fair values

Carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy, are presented below. It does not include the fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

								₹ Crore
As at March 31, 2023	Carrying amount / Fair Value			Fair value Hierarchy				
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
Non Current								
Investments								
Investments in Government Bonds	-	-	640.25	640.25	640.25	-	-	640.25
Investments in Target Mutual fund	-	-	199.08	199.08	199.08	-	_	199.08
Loans	-	-	0.03	0.03	-	-	-	-
Other Financial Assets	-	-	21.61	21.61	_	-	-	-
Current								
Investments								
Deposits with Non-Banking								
Financial Companies	-	-	175.27	175.27	-	175.27	-	175.27
Investments in Commercial Papers			342.02	342.02	342.02			342.02
Investments in Mutual Fund	943.99	_		943.99	943.99			943.99
Non-convertible Debentures with	7 10177			7.0.77	7.0177			7 10177
Non-Banking Financial Companies	-	-	728.37	728.37	728.37	-	-	728.37
Trade receivables	_	_	1,245.28	1,245.28			_	_
Cash and cash equivalents	_		357.62	357.62				
Bank balances others	_		33.10	33.10				
Loans	_		0.05	0.05				
Derivative Asset			0.00	0.00				
Interest Rate Swap used for hedging	_							
Cross Currency Interest Rate Swap								
	-	0.46	-	0.46	-	0.46	-	0.46
used for hedging Forward contract used for hedging	1.03			1.03		1.03		1.03
Others	1.03		40.82	40.82		1.03		1.03
Others	945.02	0.46	3,783.50	4,728.98	2,853.71	176.76		3,030.47
Financial liabilities	745.02	0.40	3,763.30	4,720.70	2,055.71	170.70		3,030.47
Non-Current								
Borrowings	_		189.12	189.12				
Lease Liability			57.61	57.61			<u>-</u>	<u>-</u>
Current			37.01	37.01				
Borrowings			844.84	844.84				
Trade and other payables		<u>-</u>	1,823.17	1,823.17				
Put Option Liability *			1,023.17	81.08			81.08	81.08
Derivative liability				01.00			01.00	01.00
Interest Rate Swap used for hedging								
Cross Currency Interest Rate Swap								
	-	11.95	-	11.95	-	11.95	-	11.95
used for hedging		0.00		0.00		0.00		
Forward contract used for hedging		0.08	20.04	0.08		0.08		
Lease Liability	-		38.01	38.01 173.28				-
Others	-	40.00	173.28			40.00	06.00	- 02.02
	•	12.03	3,126.03	3,219.14	-	12.03	81.08	93.03

-	Carrying amount / Fair Value Fair value Hierarchy							
As at March 31, 2022	FVTPL	FVTOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
Non Current								
Investments								
Investments in Government Bonds	-	-	145.92	145.92	145.92	-	-	145.92
Deposits with Non-Banking			05.00	05.00		05.00		05.00
Financial Companies	-	-	25.20	25.20	-	25.20	-	25.20
Loans	_	_	0.03	0.03	-	_	_	_
Other Financial Assets	_	_	25.09	25.09	-	_	_	-
Current				-				-
Deposits with Non-Banking								
Financial Companies	-	-	277.63	277.63	-	277.63	-	277.63
Investments in Commercial Papers	_	_	49.98	49.98	49.98			49.98
Mutual Fund	389.51	_	-	389.51	389.51			389.51
Non-convertible Debentures with					-57.01			207.01
	-	-	127.19	127.19	127.19	-	-	127.19
Non-Banking Financial Companies Trade receivables			1,116.32	1,116.32	_			
Cash and cash equivalents	<u> </u>		750.92	750.92	<u> </u>			
Bank balances others			356.85	356.85				
Loans			0.05	0.05				
Derivative Asset			0.03	0.03				
Interest Rate Swap used for								
•		0.26		0.26	-	0.26	-	0.26
hedging								
Cross Currency Interest Rate Swap	_	-	-	_	_	_	-	-
used for hedging								
Forward contract used for	0.11			0.11	_	0.11	_	0.11
hedging	0.11			0.11		0.11		0.11
Others	-	-	41.46	41.46	-		-	-
	389.62	0.26	2,916.64	3,306.52	712.60	303.20	-	1,015.80
Financial liabilities								
Non-Current								
Borrowings	-	-	380.85	380.85	-	-	-	
Lease Liability	-	-	64.44	64.44				
Current				-				-
Borrowings	-	-	1,226.81	1,226.81	-	-	-	-
Trade and other payables	-	-	2,163.06	2,163.06	-		-	-
Put Option Liability *	-	-	-	50.83	-	-	50.83	50.83
Derivative liability								
Interest Rate Swap used for	_	0.54	_	0.54	_	0.54	_	0.54
hedging		0.01		0.01		0.01		0.01
Cross Currency Interest Rate Swap								
used for hedging	-	-	-	-	-	-	-	-
Forward contract used for								
hedging	7.64	-	-	7.64	-	7.64	-	7.64
Lease Liability			32.24	32.24				
Others			168.22	168.22				
			.00.22	. 50.22				
	7.64	0.54	4,035.62	4,094.63	-	8.18	50.83	59.01

Level - 1 : Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level - 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level - 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

NOTE: The group has not disclosed fair values of financial instruments other than mutual funds, deposits with non-banking financial companies, non-convertible debentures with non-banking financial companies, investment in commercial papers, derivative asset, derivative liability and liabilities for business combinations, because the carrying amounts are a reasonable approximation of fair value.

B. Measurement of fair values

Valuation techniques and significant unobservable inputs

The following tables show the valuation techniques used in measuring Level 1, Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

Financial instruments measured at fair value

Туре	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Mutual Fund Investments	NAV quoted by the Mutual	NA	NA
	Fund		
Investments in Non	Broker Quote	NA	NA
Convertible Debenture			
with Non-Banking Financial			
Companies			
Investments in Target	Broker Quote	NA	NA
Maturity Fund			
Deposits with Non-Banking	Present Value of expected	NA	NA
Financial Companies	cashflows using an appropriate		
	discounting rate		
Commercial Paper issued by	Present Value of expected	NA	NA
the Company	cashflows using an appropriate		
	discounting rate		
Derivative Asset	MTM from banks	NA	NA
Derivative Liability	MTM from banks	NA	NA
Put Option Liability	Performance of the business	Inputs are given below	Next page for inter-
			relationship between
			significant inputs
			and fair value measurement
			given below

Level 3 fair values

Reconciliation of Level 3 fair values

^{*} The put option liability is fair valued at each reporting date through equity

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values:

₹ Crore As at As at **Particulars** March 31, 2023 March 31, 2022 **Opening Balance** 50.83 163.88 54.89 Net change in fair value through reserves 37.38 Net change in liability due to payments (11.82)(172.36)Exchange difference 4.69 4.42 81.08 **Closing Balance** 50.83

Valuation processes

The main level 3 inputs for put option evaluated as follows:

Put Option Liability - The key inputs used in the determination of fair value of put option liability is performance of the business such as Profit.

Sensitivity analysis

For the fair values of put option liability, reasonably possible changes at the reporting date to one of the significant unobservable inputs, holding other inputs constant, would have the following effects.

Put Option Liability	₹ Crore
----------------------	---------

	Year ended March 31, 2023	
	Equity impact	
Significant unobservable inputs	10% Increase	10% Decrease
Achievement of financial target (10% movement)	(8.11)	8.11

	Year ended Mar	rch 31, 2022
	Equity in	npact
Significant unobservable inputs	10% Increase	10% Decrease
Achievement of financial target (10% movement)	(5.08)	5.08

Note 49: Financial Risk Management

The activities of the Group exposes it to a number of financial risks – market risk, credit risk and liquidity risk. The Group seeks to minimize the potential impact of unpredictability of the financial markets on its financial performance. The risk management policy which is approved by the Board, is closely monitored by the senior management.

A. Management Of Market Risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of three types of risks: currency rate risk, interest rate risk and price risk. Financial instruments affected by market risk includes borrowings, trade receivables and payables, bank deposits, investments and derivative financial instruments. The Group has international operations and is exposed to a variety of market risks, including currency and interest rate risks.

(i) Management of price risk:

The Group invests its surplus funds in various debt instruments including liquid and short term schemes of debt mutual funds, deposits with banks and financial institutions, commercial papers and non-convertible debentures (NCD's). Investments in mutual funds and NCD's are susceptible to market price risk, arising from changes in interest rates or market yields which may impact the return and value of the investments. This risk is mitigated by the Group by investing the funds in various tenors depending on the liquidity needs of the Company.

(ii) Management of currency risk:

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group has foreign currency trade payables, trade receivables, borrowings and bank balances and is therefore exposed to foreign exchange risk. The Group mitigates the foreign exchange risk by setting appropriate exposure limits, periodic monitoring of the exposures and hedging exposures using derivative financial instruments like foreign exchange forward contracts. The exchange rates have been volatile in the recent years and may continue to be volatile in the future. Hence the operating results and financials of the Group may be impacted due to volatility of the functional currency against foreign currencies.

Exposure to currency risk (Exposure in different currencies converted to INR)

The currency profile of financial assets and financial liabilities as at March 31, 2023 and March 31, 2022 are as below:

					₹ Crore
As at March 31, 2023	GBP	USD	EURO	ZAR	Others
Financial assets					
Cash and cash equivalents	-	77.17	-	0.74	1.02
Short-term loans and advances	-	-	-	-	-
Trade and other receivables	0.32	209.71	29.01	0.62	-
Less: Forward contracts for trade receivables	-	(77.25)	-	-	-
Other Non-Current financial assets	-	1.15	-	-	-
Other Current financial assets	-	4.04	-	-	-
	0.32	214.82	29.01	1.36	1.02
Financial liabilities					
Long term borrowings	-	-	-	-	-
Short term borrowings	-	22.27	-	-	-
Trade and other payables	-	255.52	0.02	-	1.08
Less: Forward contracts for trade payables	-	(92.87)	-	-	-
Other Current financial liabilities	-	-	-	-	-
	-	184.92	0.02	-	1.08
Net Exposure	0.32	29.90	28.99	1.36	(0.06)

Ŧ C----

					₹ Crore
As at March 31, 2022	GBP	USD	EURO	ZAR	Others
Financial assets					
Cash and cash equivalents	-	46.68	0.01	0.63	1.10
Short-term loans and advances	-	2.17	-	-	-
Trade and other receivables	0.63	212.89	31.52	1.22	-
Less: Forward contracts for trade receivables	-	(72.04)	(16.84)	-	-
Other Non-Current financial assets	-	4.78	-	-	-
Other Current financial assets	-	4.97	-	-	-
	0.63	199.45	14.69	1.85	1.10
Financial liabilities					
Long term borrowings	-	2.27	-	-	-
Short term borrowings	-	1.60	-	-	-
Trade and other payables	(0.14)	394.19	27.82	-	1.16
Less: Forward contracts for trade payables	-	(122.38)	-	-	-
Other Current financial liabilities	-	0.02	-	-	-
	(0.14)	275.70	27.82	-	1.16
Net Exposure	0.77	(76.25)	(13.13)	1.85	(0.06)

The following significant exchange rates have been applied during the year.

	Year-end spot rate		
	March 31, 2023	March 31, 2022	
GBP INR	101.64	99.43	
USD INR	82.18	75.99	
EUR INR	89.47	84.24	
ZAR INR	4.63	5.22	

Sensitivity analysis

A reasonably possible 5% strengthening (weakening) of GBP/USD/EURO/ZAR/CNH/KWD/SGD/MYR against the India rupee at March 31, 2023 and March 31, 2022 would have affected the measurement of financial instruments denominated in GBP/USD/EURO/ZAR/CNH/KWD/SGD/MYR and affected profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

₹ Crore

	Profit or loss	
Effect in INR	Strengthening	Weakening
March 31, 2023		
GBP	0.02	(0.02)
USD	1.50	(1.50)
EURO	1.45	(1.45)
ZAR	0.07	(0.07)
Others - CNH/SGD/MYR	(0.00)	0.00
	3.03	(3.03)

₹ Crore

	Profit or I	oss
Effect in INR	Strengthening	Weakening
March 31, 2022		
GBP	0.04	(0.04)
USD	(3.81)	3.81
EURO	(0.66)	0.66
ZAR	0.09	(0.09)
Others - CNH/KWD	(0.00)	0.00
	(4.34)	4.34

(iii) Management of interest risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Exposure to interest rate risk

The Group's exposure to interest rate risks relates primarily to the Group's interest obligations on its borrowings. To mitigate this risk the Group enters into derivative financial instruments like interest rate swaps.

The interest rates profile of the Group's interest bearing financial instruments is as follows:

₹ Crore

	As at March 31, 2023	As at March 31, 2022
Borrowings		
Fixed rate instruments	93.81	302.82
Variable-rate instruments	940.15	1,304.84
	1,033.96	1,607.66

Fair value sensitivity analysis for fixed-rate instruments

The Group does not account for any fixed-rate financial liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

Cash flow sensitivity analysis for variable-rate instruments

A reasonably possible change of 50 basis points (bp) in interest rate at the reporting date would have increased / (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

The risk estimates provided assume a parallel shift of 50 basis points interest rate across all yield curves. This calculation also assumes that the change occurs at the balance sheet date and has been calculated based on risk exposures outstanding as at that date. The period end balances are not necessarily representative of the average debt outstanding during the period.

₹ Crore

	Profit or loss / Equity	
	50 bp increase	50 bp decrease
As at March 31, 2023		
Variable-rate instruments	(4.70)	4.70
Less : Interest-rate swap on Variable rate instrument	-	-
Cash flow sensitivity (net)	(4.70)	4.70
As at March 31, 2022		
Variable-rate instruments	(6.52)	6.52
Less : Interest-rate swap on Variable rate instrument	1.68	(1.68)
Cash flow sensitivity (net)	(4.84)	4.84

B. Management of Credit Risk:

Credit risk refers to the risk of default on its obligations by a counterparty to the Group resulting in a financial loss to the Group. The Group is exposed to credit risk from its operating activities (trade receivables and derivative transactions) and from its investing activities including investments in mutual funds, commercial papers, deposits with banks and financial institutions and NCD's, foreign exchange transactions and financial instruments.

Credit risk from trade receivables is managed by each business unit subject to the Group's policies, procedures and controls relating to customer credit risk management by establishing credit limits, credit approvals and monitoring creditworthiness of the customers to which the Group extends credit in the normal course of business. Outstanding customer receivables are regularly monitored. The Group has no concentration of credit risk as the customer base is widely distributed.

Credit risk from investments of surplus funds is managed by the Group's treasury in accordance with the Board approved policy and limits. Investments of surplus funds are made only with those counterparties who meet the minimum threshold requirements prescribed by the Board. The Group monitors the credit ratings and financial strength of its counter parties and adjusts its exposure accordingly. Derivatives are entered into with banks as counter parties, which have high credit ratings assigned by rating agencies.

Loans and advances given are monitored by the Group on a regular basis and these are neither past due nor impaired.

Management believes that the unimpaired amounts that are past due are still collectible in full, based on historical payment behaviour and extensive analysis of customer credit risk, including underlying customers' credit ratings if they are available. The Company uses an allowance matrix to measure the expected credit loss of trade receivables from individual customers which comprise on large number of small balances.

Ageing for trade receivables is disclosed in note 14.

The movement in allowances for impairment in respect of trade receivables is as follows:

		₹ Crore
	As at March 31, 2023	As at March 31, 2022
Opening Balance	59.79	56.79
Impairment loss recognised	11.32	6.58
Amounts written off / written back	(1.01)	(3.20)
Exchange difference	(2.20)	(0.38)
Closing Balance	67.90	59.79

C. Management of Liquidity Risk:

Liquidity risk is the risk that the Group may not be able to meet its present and future cash obligations without incurring unacceptable losses. The Group's objective is to maintain at all times, optimum levels of liquidity to meet its obligations. The Group closely monitors its liquidity position and has a robust cash management system. The Group maintains adequate sources of financing including debt and overdraft from domestic and international banks and financial markets at optimized cost.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and include estimated interest payments and exclude the impact of netting agreements.

					₹ Crore		
As at March 31, 2023	Contractual cash flows						
	Carrying amount	Total	Less than 1 year	1-3 years	More than 3 years		
Non-derivative financial liabilities							
Term loan and overdrafts from banks	1,033.96	1,068.80	869.57	199.23	-		
Trade payables	1,823.17	1,823.17	1,823.17	-	-		
Lease Liability	95.62	110.07	44.12	56.61	9.34		
Other financial liabilities	254.44	254.44	254.44	-	-		
Derivative financial liabilities							
Cross Currency Interest Rate Swap used for hedging	11.95	110.81	42.72	68.09	-		
Forward exchange contracts used for hedging							
- Outflow	0.08	95.33	95.33	-	-		
- Inflow	-	77.25	77.25	-	-		

					₹ Crore	
	Contractual cash flows					
As at March 31, 2022	Carrying amount	Total	Less than 1 year	1-3 years	More than 3 years	
Non-derivative financial liabilities						
Term loan and overdrafts from banks	1,607.66	1,620.77	1,234.07	386.70	-	
Trade payables	2,163.06	2,163.06	2,163.06	-	-	
Lease Liability	96.68	107.89	37.30	62.18	8.41	
Other financial liabilities	226.69	226.69	226.69	-	-	
Derivative financial liabilities						
Interest rate swaps	0.54	5.12	5.12	-	-	
Forward exchange contracts used for hedging						
- Outflow	-	122.38	122.38	-	-	
- Inflow	-	88.88	88.88	-	-	

Note 50: Hedge Accounting

The objective of hedge accounting is to represent, in the Group's financial statements, the effect of the Group's use of financial instruments to manage exposures arising from particular risks that could affect profit or loss. As part of its risk management strategy, the Group makes use of financial derivative instruments namely foreign exchange forward contracts for hedging the risk embedded in some of its highly probable forecast transaction, interest rate swaps for hedging the risk of interest rate fluctuation on some of its variable rate loans and cross currency interest rate swaps for hedging the risk of currency and interest on some of the Floating/Fixed Foreign currency instrument.

For derivative contracts designated as hedge, the Group documents, at inception, the economic relationship between the hedging instrument and the hedged item, the hedge ratio, the risk management objective for undertaking the hedge and the methods used to assess the hedge effectiveness. The derivative contracts have been taken to hedge foreign currency risk on highly probable forecast transaction, interest rate risk on variable rate loans and currency & interest rate risk on Floating/Fixed Foreign currency instrument. The tenor of hedging instrument may be less than or equal to the tenor of underlying.

Financial contracts designated as hedges are accounted for in accordance with the requirements of Ind AS 109 depending upon the type of hedge. The Group applies cash flow hedge accounting to hedge the variability in a) Highly probable forecast transaction; b) interest payments on variable rate loans and c) Floating/Fixed foreign currency instrument.

The Group has a Board approved policy on assessment, measurement and monitoring of hedge effectiveness which provides a guideline for the evaluation of hedge effectiveness, treatment and monitoring of the hedge effective position from an accounting and risk monitoring perspective. Hedge effectiveness is ascertained at the time of inception of the hedge and periodically thereafter. The Group assesses hedge effectiveness on prospective basis. The prospective hedge effectiveness test is a forward looking evaluation of whether or not the changes in the fair value or cash flows of the hedged position over the term of the relationship.

Hedge effectiveness is assessed through the application of critical terms match method & dollar off-set method. Any ineffectiveness in a hedging relationship is accounted for in the statement of profit and loss.

The table below enumerates the Group's hedging strategy, typical composition of the Group's hedge portfolio, the instruments used to hedge risk exposures and the type of hedging relationship:

Sr No	Type of risk/ hedge position	Hedged item	Description of hedging strategy	Hedging instrument	Description of hedging instrument	Type of hedging relationship
1	Currency	Highly	FCY denominated highly Fx forward		Forward contracts are	Cash flow
	risk	Probable	robable forecast transaction contracts contractual agreements		contractual agreements to	hedge
		forecast	is converted into functional		buy or sell a specified financial	
		transaction	currency using a plain vanila		instrument at a specific price	
		in Foreign	foreign currency forward		and date in the future. These are	
		currency	contract.	customized contracts transacted		
		(FCY)			in the over–the–counter market.	
2	Interest	Floating rate	Floating rate financial liability Interest Interest rate swap is a derivative		Cash flow	
	rate Risk	loans	is converted into a fixed	rate swap	instrument whereby the Group	hedge
			rate financial liability using a		receives at a floating rate in	
			floating to fixed interest rate		return for a fixed rate liability.	
			swap.			
3	Currency	Foreign	Floating/Fixed Foreign	Cross	Cross currency - Interest Rate	Cash flow
	Risk &	Currency	currency instrument is	currency	Swap is a derivative instrument	hedge
	Interest	loans	converted into Fixed functional	- Interest	whereby the Group hedges	
	Rate Risk		currency instrument	Rate Swap	fixed/floating foreign currency	
					instrument into fixed functional	
					currency instrument.	

335.10

844.57

0.26

0.46

0.54

11.95

Interest rate

swaps (Refer Note 17 and 26)

Previous Year

Cross currency

- Interest Rate Swap (Refer Note 17 and 26)

Previous Year

The tables below provide details of the derivatives that have been designated as cash flow hedges for the periods presented:

For the year ended March 31, 2023 ₹ Cr								₹ Crore	
Hedging Instrument	Notional principal amounts outstanding	Derivative Financial Instruments - Assets outstanding	Derivative Financial Instruments – Liabilities outstanding	Gain/(Loss) due to change in fair value for the year	Change in fair value for the year recognized in OCI	Ineffectiveness recognized in profit or loss	Line item in profit or loss that includes hedge ineffectiveness	Amount reclassified from the hedge reserve to profit or loss	Line item in profit or loss affected by the reclassification
Foreign	2.56	-	0.08	(80.0)	(80.0)	-	NA	NA	NA
exchange									
forward									
contracts (Refer									
Note 26)									
Previous Year	-	-	-	-	-	-	NA	NA	NA

(0.13)

(21.81)

(0.13)

(21.81)

NA

The table below provides a profile of the timing of the notional amounts of the Group's hedging instruments (based on residual tenor) along with the average price or rate as applicable by risk category:

								₹ Crore
	As at March 31, 2023				As at March 31, 20			22
	Total	Less than 1 year	1-5 years	Over 5 years	Total	Less than 1 year	1-5 years	Over 5 years
Foreign exchange forward								
contracts								
Notional principal amount	2.56	2.56	-	-	-	-	-	
Average price (₹)	85.24	85.24	-	-	-	-	-	
Interest rate swaps								
Notional principal amount	-	-	-	-	335.10	335.10	-	-
Average rate	-	-	-	-	1.89%	1.89%	0.00%	-
Cross currency - Interest Rate Swap								
Notional principal amount	844.57	168.48	676.09	-	335.10	335.10	-	-
Average rate	6.03%	10.95%	4.80%	-	1.89%	1.89%	0.00%	-

^{*} Loss recognized in Other comprehensive income on hedging instrument amounting to ₹22.02 crores is offset by gain on hedged item amounting to ₹22.44 crores.

The following table provides a reconciliation by risk category of the components of equity and analysis of OCI items resulting from hedge accounting:

₹ Crore

Particulars	Movement in Cash flow hedge reserve for the year ended March 31, 2023	Movement in Cash flow hedge reserve for the year ended March 31, 2022		
Opening balance	(0.62)	(3.46)		
Gain / (Loss) on the Effective portion of changes in fair value:				
a) Interest rate risk	0.11	2.84		
b) Currency risk	0.31	-		
Tax on movements on reserves during the year	(0.07)	-		
Closing balance	(0.27)	(0.62)		

Note 51: Profit on Sale of Investment in Associate

In previous year, the Company divested its entire stake in Bhabani Blunt Hair Dressing Private Limited (Associate company) on 16th March, 2022, and the right to use the "BBLUNT" brand name to manufacture and sell BBLUNT branded products business during the year in line with the overall strategy of sharpening the strategic focus on the core business portfolio. Total consideration received by the Company on closing of the transaction is ₹ 78.65 cr (net). As per IND AS 36, the Group reversed impairment of ₹ 15.38 cr and net gain of ₹ 39.79 cr was recognised as an exceptional item.

Note 52: Goodwill and Other Intangible Assets with indefinite useful life

Goodwill has been allocated to the Group's CGU as follows:

₹ Crore

Particulars	As at March 31, 2023	As at March 31, 2022
India	2.47	2.47
Indonesia	1,759.78	1,611.49
Africa (including SON)	3,519.19	3,251.65
Argentina	342.80	316.96
Others*	198.01	194.22
Total	5,822.25	5,376.79

^{*} Others Include Chile and Srilanka.

Each unit or group of units to which the goodwill is allocated -

- a. Represents the lowest level within the entity at which the goodwill is monitored for internal management purpose and
- b. Is not larger than an operating segment as defined in Ind AS 108 Operating Segments, before aggregation.

The recoverable amount of a CGU is based on its value in use. The value in use is estimated using discounted cash flows over a period of 5 years for all CGUs except Africa where a 10 year period has been used to recognise the longer period of faster growth in expected cash flows, before averaging to a lower pace of growth to perpetuity. The measurement using discounted cash flow is level 3 fair value based on inputs to the valuation technique used. Cash flows beyond 5 years (10 years in case of Africa CGU) is estimated by capitalising the future maintainable cash flows by an appropriate capitalisation rate and then discounted using pre tax discount rate.

Indefinite life brands have been allocated to the Group's CGU as follows:

₹ Crore
As at March 31, 2022
791.25

Particulars	As at March 31, 2023	As at March 31, 2022
India	791.25	791.25
Africa (including SON)	1,536.62	1,426.44
Chile	1.54	1.49
Total	2,329.41	2,219.18

The recoverable amount of the brands are based on its value in use. The value in use is estimated using discounted cash flows over a period of 5 years. The measurement using discounted cash flow is level 3 fair value based on inputs to the valuation technique used. Cash flows beyond 5 years is estimated by capitalising the future maintainable cash flows by an appropriate capitalisation rate and then discounted using pre tax discount rate.

Operating margins and growth rates for the five years (ten years in case of Africa CGU) cash flow projections have been estimated based on past experience and after considering the financial budgets/ forecasts approved by management. Other key assumptions used in the estimation of the recoverable amount are set out below. The values assigned to the key assumptions represent management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal sources.

Particulars (CGU and brands)	As at January 31, 2023						
Particulars (CGO and brands)	Average sales growth	Pre Tax discount rate	Terminal growth rate				
Indonesia	5.0%	11.6%	5.0%				
Africa (Including SON)	0% - 13.5%	12% - 20.17%	0% - 8%				
Argentina	2.8% - 3%	21.6%	8.0%				
Others*	6% - 16%	12.4% - 29.55%	2% - 4%				

ry 31, 2022
1

rarticulars (CGO and brands)	Average sales growth	Pre Tax discount rate	Terminal growth rate
Indonesia	5.0%	12.2%	5.0%
Africa (Including SON)	0% - 11.3%	8.7%% - 16.2%	0% - 7%
Argentina	1.8%	18.0%	2.0%
Others*	6.3% - 16.9%	12% - 21.5%	3% - 4%

^{*} Others Include India, Chile and Srilanka.

Doubleulane (CCII and brands)

The pre tax discount rate is based on risk free rate, beta variant adjusted for market premium and company specific risk factors.

Based on impairment test done as at January 31, 2023, Group has concluded that there is no impairment on Goodwill (March 31, 2022: Nil) and due to the internal and external sources of information there was impairment for indefinite life intangible assets in Africa (including SON) of ₹6.03 crore as at March 31, 2023 (March 31, 2022: ₹53.64 crore) and Chile (Others) of ₹ Nil as at March 31, 2023 (March 31, 2022: 6.51 crore (net)). The impairment has been recorded as an 'Exceptional item' in the Consolidated Statement of Profit and Loss (refer Note 37).

With regard to the assessment of value in use other than the impairment recorded above, no reasonably possible change in any of the above key assumptions would cause the carrying amount of the CGUs to exceed their recoverable amount.

Note 53: Segment Reporting

Description of segments and principal activities:

The Group has identified geographical segments as reportable segments which are as follows:

- Segment-1, India
- Segment-2, Indonesia
- Segment-3, Africa (Including Strength of Nature)
- Segment-4, others

The Chief Operating Decision Maker ("CODM") evaluates the Group's performance and allocates resources based on an analysis of various performance indicators by operating segments. The CODM reviews revenue and profit as the performance indicator for all of the operating segments.

The group is engaged in manufacturing of personal and home care products.

Information about reportable segments for the year ended March 31, 2023 and March 31, 2022 is as follows:

			Year e	nded March 31, 2	2023	
						₹ Crore
Particulars		India	Indonesia	Africa (including Strength of Nature)	Others	Total
	Segment Revenue	7,667.16	1,653.03	3,414.67	717.83	13,452.69
Add/(Less):	Inter segment revenue	(91.84)	(39.96)	(0.77)	(4.15)	(136.72)
	Revenue from Operations	7,575.32	1,613.07	3,413.90	713.68	13,315.97
	Segment result	1,874.81	303.02	222.25	30.38	2,430.46
Add/(Less):						
	Other income	65.92	(0.77)	5.63	1.59	72.37
	Depreciation & Amortization	(107.98)	(18.72)	(95.13)	(14.46)	(236.29)
	Interest income	44.95	25.94	4.53	20.62	96.04
	Finance costs (Unallocable)	-	-	-	-	(175.74)
	Exceptional items (net)	(18.77)	(18.21)	(7.11)	(10.02)	(54.11)
	Profit Before Tax					2,132.73
	Tax expense	-	-	-	-	(430.27)
	Profit After Tax					1,702.46

Year ended March 31, 2022

						₹ Crore
Particulars		India	Indonesia	Africa (including Strength of Nature)	Others	Total
	Segment Revenue	6,951.56	1,705.19	3,049.74	750.77	12,457.26
Add/(Less):	Inter segment revenue	(149.34)	(26.69)	(0.79)	(3.94)	(180.76)
	Revenue from Operations	6,802.22	1,678.50	3,048.95	746.83	12,276.50
	Segment result	1,729.29	389.52	184.51	91.79	2,395.11
Add/(Less):						
	Other income	23.77	0.11	4.52	0.75	29.15
	Depreciation & Amortization	(85.61)	(25.32)	(84.72)	(14.28)	(209.93)
	Interest income	36.38	13.71	1.37	9.10	60.56
	Finance costs (Unallocable)	-	-	-	-	(110.16)
	Exceptional items (net)	58.21	-	(53.64)	(11.28)	(6.71)
	Exceptional items (Unallocable to segment)					(3.04)
	Share of net profits of equity					
	accounted anvestees (net of					0.28
	income tax)					
	Profit Before Tax		-		-	2,155.26
	Tax expense	-	-	-	-	(371.87)
	Profit After Tax	-				1,783.39

Part	iculars	As at March 31, 2023	As at March 31, 2022
Segi	ment Assets		
a)	India	5,472.44	4,483.55
b)	Indonesia	3,450.11	3,204.14
c)	Africa (including Strength of Nature)	7,574.23	7,482.11
d)	Others	1,115.71	1,078.83
Less	: Intersegment Eliminations	(113.72)	(114.57)
		17,498.77	16,134.06
Segi	ment Liabilities		
a)	India	1,109.48	1,000.51
b)	Indonesia	382.09	569.85
c)	Africa (including Strength of Nature)	914.93	1,150.57
d)	Others	201.77	217.68
Less	: Intersegment Eliminations	(114.38)	(115.65)
		2,493.89	2,822.96
Add	: Unallocable liabilities	1,210.66	1,755.17
Tota	l Liabilities	3,704.55	4,578.13

Information about major customers:

No Single customer represents 10% or more of the Group's total revenue for the year ended March 31, 2023 and March 31, 2022

Cap	ital expenditure		₹ Crore
Par	ticulars	Year ended March 31, 2023	Year ended March 31, 2022
a)	India	142.38	165.91
b)	Indonesia	10.81	10.12
c)	Africa (including Strength of Nature)	61.58	88.89
d)	Others	9.73	14.82
Tot	al	224.50	279.74

Note 54: Assets Pledged as Security

The carrying amount of assets pledged as security for current and non-current borrowings are:

			₹ Crore
		As at March 31, 2023	As at March 31, 2022
Current			
Financial assets			
Floating charge			
Trade receivables (Refer Note 14)		3.54	3.00
Total	(a)	3.54	3.00
Non Financial assets			
First charge			
Inventories (Refer Note 12)	(b)	14.43	21.14
Total current assets pledged as security (c) = (a)	+ (b)	17.97	24.14
Non Current			
First charge			
Plant & Machinery (Refer Note 3)		13.94	15.87
Total non-current assets pledged as security	(d)	13.94	15.87
Total assets pledged as security (e) = (c)	+ (d)	31.92	40.01

Note 55: Additional Information, as required under Schedule III to the Companies Act, 2013, of Enterprises Consolidated as Subsidiary/Associates

	Net Assets (i.e. total assets minus total liabilities)	(i.e. total us total ies)	Share in Profit/Loss account	ofit/Loss ınt	Share in Other comprehensive income (OCI)	Other income (OCI)	Share in Total comprehensive income	otal e income
Name of the Enterprise	As % of consolidated net assets	Amount (₹ in crore)	As % of consolidated profits	Amount (₹ in crore)	As % of consolidated OCI	Amount (₹ in crore)	As % of Total Comprehensive Income	Amount (₹ in crore)
Parent								
Godrej Consumer Products Limited (India)	68.04%	9,386.02	88.91%	1,513.70	0.19%	1.03	67.16%	1,514.73
Subsidiaries								
Domestic								
Godrej Consumer Care Limited	0.07%	10.17	0.02%	0.29			0.01%	0.29
Godrej Consumer Products Limited Employees' Stock Option Trust	%00:0	•	%00.0	1			%00.0	1
Foreign								
Beleza Mozambique LDA	1.70%	234.49	1.93%	32.94			1.46%	32.94
Consell SA	0.00%	•	0.00%	0.00			0.00%	90.0
Cosmetica Nacional	1.26%	174.27	-0.16%	-2.75			-0.12%	-2.75
Charm Industries Limited	-0.03%	-3.95	-0.28%	-4.77			-0.21%	-4.77
Canon Chemicals Limited	0.46%	64.13	0.04%	0.62			0.03%	0.62
Darling Trading Company Mauritius Ltd	0.45%	61.91	0.57%	89.6			0.43%	89.6
Deciral SA	0.14%	18.79	0.29%	4.87			0.22%	4.87
DGH Phase Two Mauritius	2.60%	358.05	%00.0	-0.04			0.00%	-0.04
DGH Tanzania Limited	0.74%	102.76	-0.01%	-0.13			-0.01%	-0.13
DGH Uganda(Liquidated w.e.f 21⁴ Nov 2022)	0.00%	•	%00.0	•			0.00%	
Frika Weave (PTY) LTD	0.03%	3.69	0.01%	0.12			0.01%	0.12
Godrej Africa Holdings Limited	22.85%	3,151.69	%68.0	15.11			0.67%	15.11
Godrej Consumer Holdings (Netherlands) B.V.	5.77%	796.11	-0.02%	-0.26			-0.01%	-0.26
Godrej Consumer Investments (Chile) Spa	3.09%	425.98	0.00%	-0.02			0.00%	-0.02
Godrej Consumer Products (Netherlands) B.V.	0.34%	46.89	-0.03%	-0.45			-0.02%	-0.45
Godrej Consumer Products Bangladesh Ltd	0.00%	-0.17	0.00%	-0.02			0.00%	-0.02
Godrej Consumer Products Dutch Coöperatief U.A.	6.28%	865.65	0.01%	0.09			%00:0	0.09

	Net Assets (i.e. total assets minus total liabilities)	(i.e. total ius total ies)	Share in Profit/Loss account	ofit/Loss unt	Share in Other comprehensive income (OCI)	Other income (OCI)	Share in Total comprehensive income	otal e income
Name of the Enterprise	As % of consolidated net assets	Amount (₹ in crore)	As % of consolidated profits	Amount (₹ in crore)	As % of consolidated OCI	Amount (₹ in crore)	As % of Total Comprehensive Income	Amount (₹ in crore)
Godrej Consumer Products Holding (Mauritius) Limited	15.19%	2,095.78	1.89%	32.23	0.03%	0.16	1.44%	32.39
Godrej Consumer Products International (FZCO)	0.25%	34.16	0.87%	14.74			0.65%	14.74
Godrej East Africa Holdings Ltd	4.66%	642.47	-1.93%	-32.94			-1.46%	-32.94
Godrej Global Mid East FZE	0.23%	31.51	1.46%	24.86			1.10%	24.86
Godrej Holdings (Chile) Limitada	3.65%	503.20	0.00%	•			0.00%	•
Godrej Household Products (Bangladesh) Pvt. Ltd.	-0.09%	-12.97	-0.73%	-12.38			-0.55%	-12.38
Godrej Household Products (Lanka) Pvt. Ltd.	0.06%	7.68	-0.17%	-2.86			-0.13%	-2.86
Godrej Indonesia IP Holding Ltd.	0.01%	0.86	-0.01%	-0.13			-0.01%	-0.13
Godrej Mauritius Africa Holdings Ltd.	15.52%	2,140.74	14.58%	248.25	0.02%	0.11	11.01%	248.36
Godrej MID East Holdings Limited	0.01%	1.64	-0.04%	-0.70			-0.03%	-0.70
Godrej Netherlands B.V.	4.09%	563.65	0.28%	4.74			0.21%	4.74
Godrej Nigeria Limited	-0.39%	-53.31	-2.43%	-41.39	0.00%	•	-1.84%	-41.39
Godrej Peru SAC	0.00%	0.59	-0.02%	-0.27			-0.01%	-0.27
Godrej SON Holdings INC	12.97%	1,789.44	0.03%	0.54			0.02%	0.54
Godrej South Africa Proprietary Ltd	0.84%	115.60	0.34%	5.73			0.25%	5.73
Godrej Tanzania Holdings Ltd	0.53%	73.20	-0.35%	-5.91			-0.26%	-5.91
Godrej (UK) Ltd	0.74%	102.36	-0.02%	-0.34			-0.02%	-0.34
Godrej West Africa Holdings Ltd.	1.07%	147.70	0.23%	3.90			0.17%	3.90
Hair Credentials Zambia Limited	0.08%	11.56	0.44%	7.56			0.34%	7.56
Hair Trading (offshore) S. A. L	1.20%	165.64	4.56%	77.66			3.44%	77.66
Indovest Capital (entity restated again on $24^{\rm th}$ Feb 2023)	0.01%	1.07	0.00%	0.04			0.00%	0.04
Issue Group Brazil Limited	0.01%	1.28	0.00%	0.07			0.00%	0.07
Kinky Group (Pty) Limited	0.22%	29.67	0.07%	1.14			0.05%	1.14
Laboratoria Cuenca S.A	0.97%	133.64	3.54%	60.26			2.67%	60.26
Lorna Nigeria Ltd.	0.92%	126.65	-0.93%	-15.84			-0.70%	-15.84
Old Pro International Inc	1.10%	151.30	0.00%	•			0.00%	
Panamar Producciones S.A.	0.00%	0.27	0.00%	•			0.00%	•

;	Net Assets (i.e. total assets minus total liabilities)	(i.e. total us total ies)	Share in Profit/Loss account	ofit/Loss int	Share in Other comprehensive income (OCI)	Other income (OCI)	Share in Total comprehensive income	otal e income
Name of the Enterprise	As % of consolidated net assets	Amount (₹ in crore)	As % of consolidated profits	Amount (₹ in crore)	As % of consolidated OCI	Amount (₹ in crore)	As % of Total Comprehensive Income	Amount (₹ in crore)
PT Godrej Business Service Indonesia (Earlier named as ""PT Ekamas Sarijaya"")	0.12%	16.46	0.08%	1.33			%90:0	1.33
PT Indomas Susemi Jaya	%66'0	135.89	%96:0	16.31			0.72%	16.31
PT Godrej Distribution Indonesia	1.55%	213.87	1.60%	27.17			1.20%	27.17
PT Godrej Consumer Products Indonesia (Earlier named as "PT Megasari Makmur")	15.19%	2,094.66	8.73%	148.60	0.80%	4.45	%61.9	153.05
PT Sarico Indah	0.13%	18.17	0.12%	2.00			%60:0	2.00
Sigma Hair Industries Limited	0.12%	16.73	0.01%	0.23			0.01%	0.23
Strength of Nature LLC	17.29%	2,385.64	-0.11%	-1.85			~80:0-	-1.85
Style Industries Limited	0.21%	28.52	-4.08%	-69.43			-3.08%	-69.43
Subinite (Pty) Ltd.	0.17%	23.13	1.23%	20.90			0.93%	20.90
Weave Ghana Ltd	0.08%	10.75	-2.37%	-40.38			-1.79%	-40.38
Weave IP Holdings Mauritius Pvt. Ltd.	0.01%	0.97	0.15%	2.55			0.11%	2.55
Weave Mozambique Limitada	0.36%	49.27	0.35%	6.03			0.27%	6.03
Weave Senegal Ltd	-0.03%	-3.54	0.00%	•			0.00%	٠
Weave Trading Mauritius Pvt. Ltd.	0.01%	0.89	1.40%	23.80			1.06%	23.80
Godrej CP Malaysia SDN. BHD	%00.0	•	0.00%	•			%00:0	
					ò	1	300	1
Adjustment arising out of consolidation					%96.86	547.30	24.27%	547.30
Eliminations	-113.81%	(15,699.04)	-21.90%	(372.80)	0.00%	0.00	-16.53%	(372.80)
Grand Total	100.00%	13794.23	100.00%	1702.46	100.00%	523.05	100.00%	2255.51

Note 56: Utilisation of Borrowed Funds and Share Premium

- a. To the best of our knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or its subsidiary company incorporated in India to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever (ultimate beneficieries) by or on behalf of the Company or its subsidiary company incorporated in India or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- b. To the best of our knowledge and belief, no funds have been received by the Company or its subsidiary company incorporated in India from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or its subsidiary incorporated in India shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever (ultimate beneficieries) by or on behalf of the Funding Party or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

Note 57: Struck off Companies

Relationship with struck off companies

Name of struck off company	Nature of transactions	Transactions during the year March 31, 2023	Balance outstanding as at March 31, 2023	Relationship with the Struck off company
3H Health And Hygiene Pvt. Ltd	Payables	-	-	Vendor
Shakun & CO (Services) Pvt. Ltd	Payables	-	-	Vendor

^{*} amounts less than ₹ 0.01 crore

Name of struck off company	Nature of transactions	Transactions during the year March 31, 2022	Balance outstanding as at March 31, 2022	Relationship with the Struck off company
3H Health And Hygiene Pvt. Ltd	Payables	0.02	-	Vendor

Note 58: Details of Subsidiaries and Associate

The companies considered in the consolidated financial statements are :

Name of the subsidiaries	Country of	Ownership inte	•
	Incorporation	March 31, 2023	March 31, 2022
Godrej Consumer Care Limited (w.e.f. January 4, 2022)	India	100%	100%
Godrej Consumer Products Limited Employees' Stock Option Trust	India	100%	100%
Godrej Household Products (Lanka) Pvt. Ltd.	Srilanka	100%	100%
Godrej South Africa Proprietary Ltd	South Africa	100%	100%
Godrej Consumer Products Bangladesh Ltd	Bangladesh	100%	100%
Godrej Household Products (Bangladesh) Pvt. Ltd.	Bangladesh	100%	100%
Belaza Mozambique LDA	Mozambique	100%	100%
Consell SA (under voluntary Liquidation)	Argentina	100%	100%
Cosmetica Nacional	Chile	100%	100%
Charm Industries Limited	Kenya	100%	100%
Canon Chemicals Limited	Kenya	100%	100%
Darling Trading Company Mauritius Ltd	Mauritius	100%	100%
Deciral SA	Uruguay	100%	100%
DGH Phase Two Mauritius	Mauritius	100%	100%
DGH Tanzania Limited	Mauritius	100%	100%
DGH Uganda(Liquidated w.e.f 21st Nov 2022)	Mauritius	0%	100%
Frika Weave (PTY) LTD	South Africa	100%	100%
Godrej Africa Holdings Limited	Mauritius	100%	100%
Godrej Consumer Holdings (Netherlands) B.V.	Netherlands	100%	100%
Godrej Consumer Investments (Chile) Spa	Chile	100%	100%
Godrej Consumer Products (Netherlands) B.V.	Netherlands	100%	100%
Godrej Consumer Products Dutch Coöperatief U.A.	Netherlands	100%	100%
Godrej Consumer Products Holding (Mauritius) Limited	Mauritius	100%	100%
Godrej Consumer Products International (FZCO)	Dubai	100%	100%
Godrej East Africa Holdings Ltd	Mauritius	100%	100%
Godrej Global Mid East FZE	Sharjah	100%	100%
Godrej Holdings (Chile) Limitada	Chile	100%	100%
Godrej Indonesia IP Holding Ltd.	Mauritius	100%	100%
Godrej Mauritius Africa Holdings Ltd.	Mauritius	100%	100%
Godrej MID East Holdings Limited	Dubai	100%	100%
Godrej Netherlands B.V.	Netherlands	100%	100%
Godrej Nigeria Limited	Nigeria	100%	100%
Godrej Peru SAC (under voluntary liquidation)	Peru	100%	100%
Godrej SON Holdings INC	USA	100%	100%
Godrej Tanzania Holdings Ltd	Mauritius	100%	100%
Godrej (UK) Ltd	UK	100%	100%
Godrej West Africa Holdings Ltd.	Mauritius	100%	100%
Hair Credentials Zambia Limited	Zambia	100%	100%
Hair Trading (offshore) S. A. L	Lebanon	100%	100%
Indovest Capital (entity restated again on 24th Feb 2023)	Labuan	100%	0%
Issue Group Brazil Limited	Brazil	100%	100%

Name of the subsidiaries	Country of	Ownership inter	•
	Incorporation	March 31, 2023	March 31, 2022
Kinky Group (Pty) Limited	South Africa	100%	100%
Laboratoria Cuenca S.A	Argentina	100%	100%
Lorna Nigeria Ltd.	Nigeria	100%	100%
Old Pro International Inc	USA	100%	100%
Panamar Producciones S.A. (under voluntary liquidation)	Argentina	100%	100%
PT Godrej Business Service Indonesia (Earlier named as "PT Ekamas Sarijaya")	Indonesia	100%	100%
PT Indomas Susemi Jaya	is Susemi Jaya Indonesia 100% 100% Distribution Indonesia 100% 100%		
PT Godrej Distribution Indonesia	Indonesia	100%	100%
PT Godrej Consumer Products Indonesia (Earlier named as "PT Megasari Makmur")	Indonesia	100%	100%
PT Sarico Indah	Indonesia	100%	100%
Sigma Hair Industries Limited	Tanzania	100%	100%
Strength of Nature LLC	USA	100%	100%
Style Industries Limited	Kenya	100%	100%
Subinite (Pty) Ltd.	South Africa	100%	100%
Weave Ghana Ltd	Ghana	100%	100%
Weave IP Holdings Mauritius Pvt. Ltd.	Mauritius	100%	100%
Weave Mozambique Limitada	Mozambique	100%	100%
Weave Senegal Ltd	Senegal	100%	100%
Weave Trading Mauritius Pvt. Ltd.	Mauritius	100%	100%
Godrej CP Malaysia SDN. BHD	Malaysia	100%	100%

Note 59: General

All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest crore with 2 decimal places as per the requirements of Schedule III, unless otherwise stated.

As per our Report of even date attached For B S R & Co. LLP

Chartered Accountants Firm Regn No. 101248W/W-100022

Vijay Mathur Partner M.No. 046476 Mumbai: May 10, 2023 For and on behalf of the Board of Directors

Nisaba Godrej Executive Chairperson DIN: 00591503

Sameer Shah Chief Financial Officer **Sudhir Sitapati** Managing Director and CEO DIN: 09197063

Rahul Botadara Company Secretary and Compliance Officer

Form AOC-I

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures (Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in $\boldsymbol{\xi}$)

																₹ Crore
S. No.	Name of the . Subsidiary	Date when subsidiary was acquired	Reporting period	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	rency ate as of the al year preign	Share capital 8	Reserves & surplus	Total assets	Total Liabilities	Total Investments Liabilities	Turnover	Profit before taxation	Provision for taxation	Profit after taxation	Proposed Dividend	% of share holding
				Reporting Exchange Currency	hange											
-	Godrej Consumer Care Limited	04-01-2022	01-Apr-2022 To 31-Mar-2023	INR	1.00	10.000	0.170	10.180	0.010	0.000	0.370	0.290	0.000	0.290	•	100%
2	Godrej Consumer Products Limited Employees' Stock Option Trust	07-03-2007	01-Apr-2022 To 31-Mar-2023	IN.R	1.00	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	'	100%
ო	Beleza Mozambique 10/13/2011 LDA	10/13/2011	01-Apr-2022 To 31-Mar-2023	MZN	1.28	15.890	218.600	251.480	16.990	0.000	422.500	32.940	0.000	32.940	'	100%
4	Consell SA (Argentina)	02-06-2010	01-Apr-2022 To 31-Mar-2023	ARS	0.39	0.110	(0.110)	0.000	0.000	0.000	090.0	090.0	0.000	090.0		100%
2	Cosmetica Nacional	20-04-2012	01-Apr-2022 To 31-Mar-2023	CPeso	0.10	133.830	40.430	224.390	50.120	0.000	164.530	(3.760)	(1.020)	(2.750)		100%
9	Charm Industries Limited	09-09-2014	01-Apr-2022 To 31-Mar-2023	KES	0.62	0.620	(4.570)	4.040	7.990	0.000	1.060	(4.770)	0.000	(4.770)	'	100%
7	Canon Chemicals Limited	05-05-2016	01-Apr-2022 To 31-Mar-2023	KES	0.62	8.390	55.740	78.840	14.710	0.000	118.700	0.920	0.300	0.620		100%
∞	Darling Trading Company Mauritius Ltd	22-01-2015	01-Apr-2022 To 31-Mar-2023	USD	82.18	8.220	53.690	62.190	0.280	8.220	10.970	10.590	0.910	089.6	'	100%
6	Deciral SA	02-06-2010	01-Apr-2022 To 31-Mar-2023	ARS	0.39	9.650	9.150	27.870	9.080	0.000	23.790	5.720	0.850	4.870		100%
10	DGH Phase Two Mauritius	09-05-2012	01-Apr-2022 To 31-Mar-2023	USD	82.18	327.670	30.380	411.810	53.760	427.120	2.560	0.470	0.510	(0.040)		100%
=	DGH Tanzania Limited	06-12-2012	01-Apr-2022 To 31-Mar-2023	USD	82.18	104.190	(1.430)	102.820	090'0	61.640	0.000	(0.130)	0.000	(0.130)	•	100%
12	DGH Uganda	31-01-2017		NGX	82.18	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000		100%
13	Frika Weave (PTY) LTD	06-01-2015	01-Apr-2022 To 31-Mar-2023	ZAR	4.63	5.130	(1.440)	3.690	0.000	0.000	0.200	0.170	0.050	0.120		100%
4	Godrej Africa Holdings Limited	19-01-2015	01-Apr-2022 To 31-Mar-2023	OSD	82.18 2	82.18 2943.110	208.580 3151.750	3151.750	090:0	3151.570	15.250	15.110	0.000	15.110	1	100%

i	ċ	
ď	ì	
H	`	•

																ב כ כ
Ω, S	Name of the . Subsidiary	Date when subsidiary was acquired	Reporting period	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	rency rate as of the ial year oreign	Share	Reserves & surplus	Total assets	Total Total Inassets Liabilities	Total Ilities Investments Turnover	Turnover	Profit before taxation	Provision for taxation	Profit after taxation	Proposed Dividend	% of share holding
				Reporting Exchange Currency	change											
15	Godrej Consumer Holdings (Netherlands) B.V.	31-03-2010	01-Apr-2022 To 31-Mar-2023	OSD	82.18	0.210	795.900	804.720	8.610	795.050	18.390	(0.260)	0.000	(0.260)	,	100%
16	Godrej Consumer Investments (Chile) Spa	28-03-2012	01-Apr-2022 To 31-Mar-2023	OSD	82.18	444.910	(18.920)	426.010	0.030	426.000	0.000	(0.020)	0.000	(0.020)	,	100%
17	Godrej Consumer Products (Netherlands) B.V.	31-03-2010	01-Apr-2022 To 31-Mar-2023	USD	82.18	0.190	46.700	46.960	0.070	46.880	0.000	(0.450)	0.000	(0.450)		100%
18	Godrej Consumer Products Bangladesh Limited	13-04-2010	01-Apr-2022 To 31-Mar-2023	Taka	0.77	0.040	(0.210)	0.040	0.210	0.000	0.000	(0.020)	0.000	(0.020)	,	100%
19	Godrej Consumer Products Dutch Coöperatief U.A. (Netherlands)	24-03-2010	01-Apr-2022 To 31-Mar-2023	USD	82.18	729.280	136.370	865.960	0.310	865.560	0.000	(0.170)	(0.260)	0.090	1	100%
20	Godrej Consumer Products Holding (Mauritius) Limited	23-04-2010	01-Apr-2022 To 31-Mar-2023	USD	82.18	82.18 1542.950	552.830	552.830 2096.700	0.920	1453.290	34.230	33.040	0.810	32.230	•	100%
21	Godrej Consumer Products International (FZCO)	28-02-2017	01-Apr-2022 31-Mar-202	USD	82.18	8.220	25.940	543.090	508.930	0.000	662.020	14.740	0.000	14.740	•	100%
75	Godrej East Africa Holdings Ltd	20-07-2012	01-Apr-2022 31-Mar-202	OSD	82.18	923.840	923.840 (281.370)	1593.200	950.730	1593.150	0.000	(32.940)	0.000	(32.940)		100%
23		05-07-2011	01-Apr-2022 To 31-Mar-2023	AED	22.38	10.260	21.240	68.350	36.840	0.000	170.620	24.860	0.000	24.860	'	100%
24		29-03-2012	01-Apr-2022 To 31-Mar-2023	USD	82.18	426.310	76.900	503.250	0.050	503.250	0.000	0.000	0.000	0.000	'	100%
25	Godrej Household Products (Bangladesh) Pvt. Ltd	01-04-2010	01-Apr-2022 To 31-Mar-2023	Taka	0.77	82.660	(95.630)	34.860	47.830	0.000	96.820	96.820 (10.770)	1.610	1.610 (12.380)	ı	100%
26	Godrej Household Products Lanka (Pvt.) Ltd.	01-04-2010	01-Apr-2022 To 31-Mar-2023	LKR	0.25	18.120	(10.440)	27.290	19.610	0.000	54.590	(3.390)	(0.530)	(2.860)	,	100%
27	Godrej Indonesia IP Holdings Ltd (Mauritius)	17-03-2015		OSD	82.18	0.000	0.860	0.920	090.0	0.810	0.000	(0.130)	0.000	(0.130)	•	100%
78	1	14-03-2011	01-Apr-2022 To 31-Mar-2023	USD	82.18 1	1312.580	828.160	3565.080 1424.340	1424.340	3154.470	296.390	249.260	1.000	248.250	'	100%
59	Godrej MID East Holdings Limited	28-07-2015		OSD	82.18	0.810	0.830	1.650	0.010	0.000	0.000	(00.700)	0.000	(0.700)	•	100%

				Reporting currency	rrencv											₹ Crore
<u>≅</u> 8	Name of the Subsidiary	Date when subsidiary was acquired	Reporting period	and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	rate as e of the cial year foreign	Share capital	Reserves & surplus	Total	Total Total assets Liabilities	Investments	Turnover	Profit before taxation	Provision for taxation	Profit after taxation	Proposed Dividend	% of share holding
				Reporting Exchange Currency rate	change rate											
99	Godrej Netherlands B.V.	19-10-2005	01-Apr-2022 To 31-Mar-2023	USD	82.18	5.000	558.650	563.790	0.140	420.960	4.800	4.240	(0.500)	4.740		100%
31	Godrej Nigeria Limited	26-03-2010	01-Apr-2022 To 31-Mar-2023	Naira	0.18	0.270	(53.580)	104.560	157.870	0.000	234.350	(40.170)	1.220	(41.390)		100%
32	Godrej Peru SAC	11-04-2017	01-Apr-2022 To 31-Mar-2023	ARS	0.39	13.580	(12.990)	0.630	0.040	0.000	0.010	(0.270)	0.000	(0.270)	,	100%
33	Godrej SON Holdings INC	22-03-2016	01-Apr-2022 To 31-Mar-2023	USD	82.18 1	1691.320	98.130	2080.290	290.850	2075.290	12.490	0.540	0.000	0.540		100%
34	Godrej South Africa Proprietary Ltd	01-09-2006	01-Apr-2022 To 31-Mar-2023	ZAR	4.63	8.370	107.230	115.700	0.100	0.000	8.910	7.730	2.000	5.730	•	100%
35	Godrej Tanzania Holdings Ltd	30-11-2012	01-Apr-2022 To 31-Mar-2023	USD	82.18	150.590	(77.390)	176.300	103.100	156.620	0.070	(5.890)	0.020	(5.910)	•	100%
36	Godrej (UK) Ltd	24-10-2005	01-Apr-2022 To 31-Mar-2023	GBP	101.64	096.66	2.410	102.870	0.510	100.890	4.000	0.030	0.370	(0.340)		100%
37	Godrej West Africa Holdings Ltd.	11-02-2014	01-Apr-2022 To 31-Mar-2023	asn	82.18	147.690	0.010	147.760	090'0	147.660	4.040	3.900	0.000	3.900	•	100%
38	Hair Credentials Zambia Limited	12/23/2015	01-Apr-2022 To 31-Mar-2023	ZMK	3.85	0.010	11.550	45.920	34.360	0.000	82.650	7.560	0.000	7.560		100%
39	Hair Trading (offshore) S. A. L	12/23/2015	01-Apr-2022 To 31-Mar-2023	USD	82.18	0.160	165.470	175.970	10.330	0.000	240.100	77.670	0.000	77.660		100%
40	Indovest Capital	17-03-2010	01-Apr-2022 To 31-Mar-2023	USD	82.18	0.100	0.980	1.160	0.090	0.000	0.050	0.040	0.000	0.040	1	100%
4	Issue Group Brazil Limited	23-05-2010	01-Apr-2022 To 31-Mar-2023	ARS	0.39	17.980	(16.700)	3.360	2.080	0.000	0.100	0.070	0.000	0.070	•	100%
42	Kinky Group (Pty) Limited	01-04-2008	01-Apr-2022 To 31-Mar-2023	ZAR	4.63	0.000	29.670	29.670	0.000	0.000	1.450	1.380	0.230	1.140	٠	100%
43	Laboratoria Cuenca S.A	02-06-2010	01-Apr-2022 To 31-Mar-2023	ARS	0.39	6.340	127.300	238.800	105.160	5.320	321.990	62.830	2.570	60.260	•	100%
44	Lorna Nigeria Ltd.	05-09-2011	01-Apr-2022 To 31-Mar-2023	Naira	0.18	0.210	126.440	578.650	452.000	0.000	715.140	(7.190)	8.650	(15.840)	•	100%
45	Old Pro International Inc	1 28-04-2016	01-Apr-2022 To 31-Mar-2023	asn	82.18	0.000	151.300	151.300	0.000	0.000	0.000	0.000	0.000	0.000	•	100%
46	Panamar Producciones S.A.	02-06-2010	01-Apr-2022 To 31-Mar-2023	ARS	0.39	0.020	0.250	0.270	0.000	0.220	0.000	0.000	0.000	0.000	•	100%
47	PT Godrej Business Service Indonesia (Earlier named as ""PT Ekamas	17-05-2010	01-Apr-2022 To 31-Mar-2023	IDR	0.01	1.370	15.090	22.210	5.750	12.070	8.830	1.600	0.270	1.330	1	100%
48	Sarijaya"") PT Indomas Susemi Jaya	17-05-2010	01-Apr-2022 To 31-Mar-2023	IDR	0.01	1.570	134.310	145.820	9.930	84.770	50.200	20.490	4.180	16.310		100%
46	PT Godrej Distribution Indonesia	17-05-2010	0	IDR	0.01	0.550	213.320	349.480	135.610	0.000	0.000 1844.040	35.390	8.230	27.170	ı	100%

i	5
Ċ	ל
H	~

<u>s</u> S	Name of the . Subsidiary	Date when subsidiary was	Reporting period	-	rency ate as of the	Share capital	Reserves & surplus	Total assets	Total Liabilities	Total Total Investments Turnover assets Liabilities	Turnover	Profit before	Provision for	Profit after	Proposed Dividend	% of share
		acquired		in the case of foreign subsidiaries	oreign s							rayario	rayario	i ayanon		5
				Reporting Exchange	hange rate											
20	PT Godrej Consumer Products Indonesia (Earlier named as "PT Megasari Makmur")		17-05-2010 01-Apr-2022 To 31-Mar-2023		0.0	80.360	80.360 2014.300 2485.460 390.800	2485.460	390.800	536.220	536.220 1419.650 189.560	189.560	40.960 148.600	148.600	1	100%
21	PT Sarico Indah	17-05-2010	01-Apr-2022 To 31-Mar-2023	IDR	0.01	3.680	14.500	24.230	9009	7.190	26.700	2.510	0.510	2.000	•	100%
25	Sigma Hair Industries Limited	19-12-2012		TZS	0.04	59.050	(42.320)	54.140	37.410	0.000	137.240	0.390	0.150	0.230		100%
53	Strength of Nature LLC	28-04-2016		USD	82.18	0.000	2385.640 2541.620	2541.620	155.980	37.190	637.960	(4.340)	(2.490)	(1.850)		100%
24	Style Industries Limited	01-11-2012	01-Apr-2022 To 31-Mar-2023	KES	0.62	82.300	(53.780)	164.550	136.030	0.000	236.300 (69.430)	(69.430)	0.000	0.000 (69.430)	•	100%
55	Subinite (Pty) Ltd.	06-09-2011	01-Apr-2022 To 31-Mar-2023	ZAR	4.63	0.000	23.120	295.330	272.200	0.000	802.180	20.570	(0.320)	20.900	,	100%
26	Weave Ghana Ltd	16-09-2014	01-Apr-2022 To 31-Mar-2023	CEDI	7.08	55.590	(44.830)	73.760	63.010	0.000	153.060 (39.740)	(39.740)	0.640	0.640 (40.380)	٠	100%
57	Weave IP Holdings Mauritius Pvt. Ltd.	11-07-2011	01-Apr-2022 To 31-Mar-2023	OSD	82.18	0.020	0.950	1.090	0.120	0.000	3.200	3.000	0.450	2.550		100%
28	Weave Mozambique Limitada	13-10-2011	01-Apr-2022 To 31-Mar-2023	MZN	1.28	15.860	33.420	72.260	22.990	0.000	199.950	9.290	3.260	6.030		100%
29	Weave Senegal Ltd 08-04-2016	08-04-2016	01-Apr-2022 To 31-Mar-2023	XOF	0.14	31.890	(35.430)	1.960	5.500	0.000	0.000	0.000	0.000	0.000	•	100%
09	Weave Trading Mauritius Pvt. Ltd.	05-07-2011	01-Apr-2022 To 31-Mar-2023	OSD	82.18	0.010	0.880	0.950	0900	0.160	24.660	24.530	0.740	23.800	•	51%*
61	Godrej CP Malaysia SDN. BHD	04-06-2018	01-Apr-2022 To 31-Mar-2023	MYR 18.61		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	'	100%

^{*} Financials of subsidiaries were considered 100% in consolidated financial statements

Names of subsidiaries which are yet to commence operations
Godrej CP Malaysia SDN. BHD
**Names of subsidiaries which have been liquidated or sold during the year:
DGH Ugandal

For and on behalf of the Board of Directors

Sameer Shah Chief Financial Officer Sudhir Sitapati Managing Director and CEO DIN:09197063 **Nisaba Godrej** Executive Chairperson DIN: 00591503

Rahul Botadara
Company Secretary and
Compliance Officer

Mumbai: May 10, 2023